

Unmasking Administrative Evil

FOURTH EDITION

Guy B. Adams and Danny L. Balfour

Unmasking Administrative Evil Unmasking Administrative Evil

Laurie M. Johnson



Unmasking Administrative Evil Unmasking Administrative Evil:

Unmasking Administrative Evil Guy B. Adams, Danny L. Balfour, 1998-05-05 Unmasking Administrative Evil discusses the overlooked relationship between evil and public administration as well as other fields and professions in public life The authors argue that the tendency toward administrative evil as manifested in acts of dehumanization and genocide is deeply woven into the identity of public administration as well as other fields and professions in public life The common characteristic of administrative evil is that ordinary people within their normal professional and administrative roles can engage in acts of evil without being aware that they are doing anything wrong Under conditions of moral inversion people may even view their evil activity as good In an age when bureaucrat bashing is fashionable this book seeks to move beyond such superficial critiques and lay the groundwork for a more ethical and democratic public life one that recognizes its potential for evil and thereby creates greater possibilities for avoiding the hidden pathways that lead to state sponsored dehumanization and destruction Although social scientists generally do not discuss evil in an academic setting there is no denying that it has existed in public administration throughout history Hundreds of millions of human beings have died as a direct or indirect consequence of state sponsored violence This book argues that administrative evil or destructiveness is part of the identity of all modern public administration as it is part of psychoanalytic study at the individual level Furthermore evil has been largely suppressed or ignored despite or perhaps because of its profound and far reaching implications for the field From the Holocaust to the white lie evil exists on a continuum and the way along that continuum begins on the proverbial slippery slope We prefer to think of horrible eruptions of evil such as Adolf Hitler as occurring at a particular historical moment and within specific extraordinary cultural contexts Yet we have a long history in the United States of public lynchings syphilis radiation LSD experiments within our military and police brutality in our cities while public administrators have looked on even participated The Holocaust was such a massive administrative undertaking we must consider whether modern public administration may be at its most effective and efficient when it is engaged in programs of dehumanization and destruction Constructing a positive future for public administration requires a willingness to deal with the disturbing aspects of the field s history identity and practices Rather than viewing events such as genocide as isolated or aberrant historical events the authors show how the forces that unleashed such events are part of modernity and are thus present in all contemporary public organizations This book is not an exercise in bureaucrat bashing It goes beyond superficial critique of public affairs and lays the groundwork for building a more effective and humane profession **Unmasking**

Administrative Evil Guy Adams, Danny Balfour, 2015-05-18 The modern age with its emphasis on technical rationality has enabled a new and dangerous form of evil administrative evil Unmasking Administrative Evil discusses the overlooked relationship between evil and public affairs as well as other fields and professions in public life The authors argue that the tendency toward administrative evil as manifested in acts of dehumanization and genocide is deeply woven into the identity

of public affairs The common characteristic of administrative evil is that ordinary people within their normal professional and administrative roles can engage in acts of evil without being aware that they are doing anything wrong Under conditions of moral inversion people may even view their evil activity as good In the face of what is now a clear and present danger in the United States this book seeks to lay the groundwork for a more ethical and democratic public life one that recognizes its potential for evil and thereby creates greater possibilities for avoiding the hidden pathways that lead to state sponsored dehumanization and destruction What's new in the Fourth Edition of *Unmasking Administrative Evil* UAE is updated and revised with new scholarship on administrative ethics evil and contemporary politics The authors include new cases on the dangers of market based governance contracting out and deregulation There is an enhanced focus on the potential for administrative evil in the private sector The authors have written a new Afterword on administrative approaches to the aftermath of evil with the potential for expiation healing and reparations

Unmasking Administrative Evil Guy B. Adams, Danny L. Balfour, 2014 *Unmasking Administrative Evil* Danny L. Balfour, Guy B. Adams, Ashley E.

Nickels, 2019-08-08 The relationship between evil and public affairs as well as other fields and professions in public life has come to the fore as institutions of government seek new ways to operate in an environment of extreme mistrust *Unmasking Administrative Evil* 5th Edition argues that the tendency toward administrative evil as manifested in acts of dehumanization and genocide is deeply woven into the identity of public affairs Indeed ordinary people may simply act appropriately in their organizational role in essence just doing what those around them would agree they should be doing and at the same time participate in what a critical and reasonable observer usually well after the fact would call evil Even worse under conditions of moral inversion ordinary people can all too easily engage in acts of administrative evil while believing that what they are doing is not only correct but in fact good This 5th edition offers important updates including A thorough discussion of contemporary virtue ethics as the field has evolved to offer an alternative to technical rational ethics An all new three part structure What is Administrative Evil History and Cases and The Future of Ethics in Praetorian Times designed to aid in course organization and instruction All new cases including an examination of the Flint water disaster to provide contemporary examples of how populations can be marginalized and harmed by administrative processes that are blind to their consequences until it is too late Laying the groundwork for a more ethical and democratic public life one that recognizes its potential for evil and avoids state sponsored dehumanization and destruction *Unmasking Administrative Evil* 5th Edition is required reading for all students of administrative ethics and public service ethics as well those in other administrative sciences

Power and Protest at an American University Ellen Carnaghan, Kathryn E. Kuhn, 2020-10-27 This book examines the successful no confidence movement led by faculty at Saint Louis University in 2013 in an effort to unseat the university president considering the reasons for success when similar movements often fail Through a series of chapters written by faculty from many disciplines at the university it uses a particular episode of faculty protest to shed light

on wider issues concerning the circumstances in which faculty are likely to be motivated to protest the institutional frameworks that make protest possible and the strategies that get results As such it will appeal to scholars of social movements with interests in protest and mobilization in the field of education

Global Encyclopedia of Public Administration, Public Policy, and Governance Ali Farazmand, 2023-04-05 This global encyclopedic work serves as a comprehensive collection of global scholarship regarding the vast fields of public administration public policy governance and management Written and edited by leading international scholars and practitioners this exhaustive resource covers all areas of the above fields and their numerous subfields of study In keeping with the multidisciplinary spirit of these fields and subfields the entries make use of various theoretical empirical analytical practical and methodological bases of knowledge Expanded and updated the second edition includes over a thousand of new entries representing the most current research in public administration public policy governance nonprofit and nongovernmental organizations and management covering such important sub areas as 1 organization theory behavior change and development 2 administrative theory and practice 3 Bureaucracy 4 public budgeting and financial management 5 public economy and public management 6 public personnel administration and labor management relations 7 crisis and emergency management 8 institutional theory and public administration 9 law and regulations 10 ethics and accountability 11 public governance and private governance 12 Nonprofit management and nongovernmental organizations 13 Social health and environmental policy areas 14 pandemic and crisis management 15 administrative and governance reforms 16 comparative public administration and governance 17 globalization and international issues 18 performance management 19 geographical areas of the world with country focused entries like Japan China Latin America Europe Asia Africa the Middle East Russia and Eastern Europe North America and 20 a lot more Relevant to professionals experts scholars general readers researchers policy makers and manger and students worldwide this work will serve as the most viable global reference source for those looking for an introduction and advance knowledge to the field

The Foundations of Organizational Evil Carole L. Jurkiewicz, 2015-02-24 Numerous reprehensible corporate governmental and nonprofit activities over recent years have highlighted the existence of organizational evil Unlike other works on the topic this book fully develops the concept of organizational evil conceptually weaving the interchange between evil individuals microlevel who ultimately create the organizational environment that is evil and the macrolevel elements of policy culture and manipulations of the social environment

Encyclopedia of Public Administration and Public Policy - 5 Volume Set Domonic A. Bearfield, Evan Berman, Melvin J. Dubnick, 2020-08-14 Now in its third edition Encyclopedia of Public Administration and Public Policy remains the definitive source for article length presentations spanning the fields of public administration and public policy It includes entries for Budgeting Bureaucracy Conflict resolution Countries and regions Court administration Gender issues Health care Human resource management Law Local government Methods Organization Performance Policy areas Policy making process Procurement State government Theories

This revamped five volume edition is a reconceptualization of the first edition by Jack Rabin. It incorporates over 225 new entries and over 100 revisions including a range of contributions and updates from the renowned academic and practitioner leaders of today as well as the next generation of top scholars. The entries address topics in clear and coherent language and include references to additional sources for further study. Human Rights and the Moral Responsibilities of Corporate and Public Sector Organisations Tom Campbell, Seumas Miller, 2006-02-25. All students and advocates of human rights will be interested in this concerted exploration of the human rights moral obligations that fall not directly on states but on private and public organisations. Such an approach to human rights opens up the possibility of holding corporations and bureaucracies to account for human rights violations even when they have acted in accordance with the law. This interdisciplinary and international project brings together eminent philosophers, lawyers, social scientists and practitioners to articulate theoretically and develop in practical contexts the moral implications of human rights for non state actors. What emerges from the book as a whole is a distinctive contemporary vision of the emerging moral impact of human rights and its significance for organisational behaviour and performance. **The Gap in God's Country** Laurie M. Johnson, 2024-10-18. Laurie M Johnson argues that America's culture wars may seem to have erupted in the past couple of decades but they go back centuries. For those who think that Christian nationalism or right wing populism is the problem to be solved that some people simply need to understand Christianity or politics better and become reasonable. Read on Christian nationalism and other ideological extremes are symptoms of major economic, technological, spiritual and psychological shifts that have left too many people uprooted, disenchanted and precarious. There are no easy answers but Johnson tries to show a path out that enlists not only individuals but also church and state. Without leadership and structure provided at the levels of the church and state, Christians and those impacted by them will remain part of the problem and not the solution. Johnson says to Christians, change is not talk, it's action and Christian action can only happen with leadership that creates a context where we can work together rather than wasting our time in culture wars.

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