

# what Executives Need to Know About PROJECT MANAGEMENT

Harold Kerzner, Ph.D. Frank P. Saladis, PMP





# What Executives Need To Know About Project Management

Russell D. Archibald, Shane Archibald

#### What Executives Need To Know About Project Management:

What Executives Need to Know About Project Management International Institute for Learning, Harold Kerzner, Frank P. Saladis, 2011-11-29 As project management has evolved and matured so has the executive s role in project management To ensure the success of individual projects and the organization as a whole today s executives are increasingly involved in activities such as capacity planning portfolio management prioritization and strategic planning specifically for project management In fact more and more executives are becoming certified Project Management Professionals PMPs What Executives Need to Know About Project Management offers executives a guide to project management focusing on what they need to know and what they need to do It provides step by step guidance to help executives get effective well resourced project management teams in place and ensure the success of any individual project The book begins with basic principles including a detailed discussion of the three best practices that enable executives to ensure effective project management Developing an environment where project management is viewed as a profession Securing key personnel for project management positions Creating opportunities for rewards and advancement through successful project management Next the book explores how executives serve as executive sponsors in project management teams setting forth solutions to the many problems and challenges they face in this role including managing disagreements delegating authority and accelerating projects The authors explain how the role of the executive sponsor changes depending upon the life cycle phase of the project For example during the project initiation and planning phases the sponsor may take on a very active role ensuring that proper objectives are established and that the project plan satisfies the needs of the business as well as the needs of the client During the execution phase the sponsor may take on a less active role however the book shows how executive sponsors need to become involved when roadblocks appear crises occur and conflicts arise over priorities among projects Throughout the book helpful illustrations clarify complex concepts and processes What Functional Managers Need to Know About Project Management International Institute for Learning, Harold Kerzner, Frank P. Saladis, 2011-11-29 Discover how functional managers can apply the Kerzner Approach to project management As a functional manager today you need to become more involved in project management That doesn't mean you need to become a project manager but rather you need to know how to perform specific project related tasks work with project team members understand each other s priorities and problems and resolve issues jointly Now here s the book that gives you everything you need to know about your role in project management clearly and succinctly Based on principles set forth in the bestselling Project Management A Systems Approach to Planning Scheduling and Controlling Tenth Edition this easy to follow guide focuses on the pivotal role you play as an executive in project management It introduces the acclaimed Kerzner Approach demonstrating how it empowers functional managers with the skills needed to ensure that projects are completed successfully on time and on budget The International Institute for Learning Wiley Series in Project Management features the most innovative tested and proven

approaches to project management all explained in clear straightforward language The series offers new perspectives on solving tough project management problems as well as practical tools for getting the job done Each book in the series is drawn from the related IIL course and is written by noted project management experts A Manager's Guide to Project **Management** Michael B. Bender, 2009-06-03 There are plenty of books about project management but this is the first one written for the people who have the most at stake the senior executives who will ultimately be held accountable for the successes of the projects they approve and supervise Top enterprise project management expert Michael Bender explains project management from the perspective that matters most to executives adding value Most books view project management from the inside focusing primarily on lower level issues such as the creation of Work Breakdown Structures A Manager's Guide to Project Management views it from above explaining how project managers can best achieve the strategic goals of the business the executive s role in successful project management and the tools available to executives who want to gain greater value from project management Drawing on his extensive experience Bender shows how to make sure project and enterprise goals align structure organizations to support more effective project communication and decision making integrate project processes with other organizational processes oversee projects more effectively. This book contains a full section on understanding and managing projects as capital investments including detailed coverage of building balanced project portfolios Bender concludes with a sophisticated discussion of managing projects in global environments and optimizing resources where multiple projects must be managed Leading and Managing Innovation Russell D. Archibald, Shane Archibald, 2016-11-30 The primary cause of many project failures is that responsible executives because of their lack of knowledge in project management fail to demand that their managers and staff properly utilize the well proven best practices processes systems and tools that are now available in this field This book remedies this situation by providing executives at all levels with the understanding and knowledge needed to best take advantage of the power of effective project management and thereby lead and manage innovations within their enterprise In Leading and Managing Innovation What Every Executive Team Must Know about Project Program and Portfolio Management Second Edition the authors present concise descriptions of The key concepts underlying project and program management The important characteristics of projects and programs How projects and programs are best governed and managed How to determine if the desired benefits have actually been achieved The book presents a list of 31 reasonable demands that executives can and must place on their staff members to ensure excellence in the way their programs and projects are created selected for funding planned and executed Placing these demands communicates to the entire enterprise that top management understands what it takes to achieve the best performance possible and fully supports the continuous improvement needed to ensure continued success Leading and Managing Innovation explains how to measure the project management maturity level of an enterprise benchmark against competitors and identify where project management improvements are required It discusses the many

ways that an enterprise can derive substantial success and competitive advantage from increasing its project management maturity level A helpful quick reference summary of all of the book s key information is included in the final chapter Armed with this information you will be well qualified to give excellent direction to your managers and staff to ensure that your vital capability in the field of project management and how you manage innovation is equal to or better than that of your *Project & Program Management Dick Billows*, 1996 The Southern Lumberman ,1922 Office Executives' Series American Management Association, 1929 Executive Proceedings of the ... Annual Convention, National Association of Building Owners and Managers National Association of Building Owners and Managers, 1926 The School "Code of Massachusetts regulations, 2013", 2013 Archival snapshot of entire looseleaf Code of Massachusetts Regulations held by the Social Law Library of Massachusetts as of January 2020 Manufacturers' News Harvard Alumni Bulletin .1927 Factory and Industrial Management John Robertson Dunlap, Arthur Van .1924 Vlissingen, John M. Carmody, 1926 Illinois Technograph ,1945 "Code of Massachusetts regulations, 2008", 2008 Archival snapshot of entire looseleaf Code of Massachusetts Regulations held by the Social Law Library of Massachusetts as of January 2020 "Code of Massachusetts regulations, 2010", 2010 Archival snapshot of entire looseleaf Code of Massachusetts Regulations held by the Social Law Library of Massachusetts as of January 2020 "Code of Massachusetts regulations, 2014", 2014 Archival snapshot of entire looseleaf Code of Massachusetts Regulations held by the Social Law "Code of Massachusetts regulations, 2012", 2012 Archival snapshot of Library of Massachusetts as of January 2020 entire looseleaf Code of Massachusetts Regulations held by the Social Law Library of Massachusetts as of January 2020 "Code of Massachusetts regulations, 2015", 2015 Archival snapshot of entire looseleaf Code of Massachusetts Regulations held by the Social Law Library of Massachusetts as of January 2020 "Code of Massachusetts regulations, 2009", 2009 Archival snapshot of entire looseleaf Code of Massachusetts Regulations held by the Social Law Library of

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#### **Table of Contents What Executives Need To Know About Project Management**

- 1. Understanding the eBook What Executives Need To Know About Project Management
  - The Rise of Digital Reading What Executives Need To Know About Project Management
  - Advantages of eBooks Over Traditional Books
- 2. Identifying What Executives Need To Know About Project Management
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an What Executives Need To Know About Project Management
  - User-Friendly Interface
- 4. Exploring eBook Recommendations from What Executives Need To Know About Project Management
  - Personalized Recommendations
  - What Executives Need To Know About Project Management User Reviews and Ratings
  - What Executives Need To Know About Project Management and Bestseller Lists
- 5. Accessing What Executives Need To Know About Project Management Free and Paid eBooks
  - What Executives Need To Know About Project Management Public Domain eBooks
  - What Executives Need To Know About Project Management eBook Subscription Services
  - What Executives Need To Know About Project Management Budget-Friendly Options
- 6. Navigating What Executives Need To Know About Project Management eBook Formats

- o ePub, PDF, MOBI, and More
- What Executives Need To Know About Project Management Compatibility with Devices
- What Executives Need To Know About Project Management Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - o Adjustable Fonts and Text Sizes of What Executives Need To Know About Project Management
  - Highlighting and Note-Taking What Executives Need To Know About Project Management
  - Interactive Elements What Executives Need To Know About Project Management
- 8. Staying Engaged with What Executives Need To Know About Project Management
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers What Executives Need To Know About Project Management
- 9. Balancing eBooks and Physical Books What Executives Need To Know About Project Management
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection What Executives Need To Know About Project Management
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine What Executives Need To Know About Project Management
  - Setting Reading Goals What Executives Need To Know About Project Management
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of What Executives Need To Know About Project Management
  - Fact-Checking eBook Content of What Executives Need To Know About Project Management
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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