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1992-1997

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Gustafsson, 2012-12-06 The intensely competitive global automotive industry is in the midst of both a quality evolution and
management transforonation In an evolutionary fashion industry attention has progressed from a focus on internal quality to
external perceptions of customer satisfaction to subsequent customer retention and profitability More transforonational is the
change in the way automotive companies operate and manage themselves An industry once dominated at a product level by
engineering and a management level by fmance is becoming a cross functional customer oriented industry Understanding
the links from quality to satisfaction to retention has become a key to financial and organizational success as the automotive
industry enters the new millennium We are fortunate in this regard to have assembled a diverse group of both academic and
automotive industry contributors to offer a variety of insights into these links After describing the ongoing changes in the
automotive industry in more detail this introductory chapter describes a framework for linking quality satisfaction and
retention The framework is used to introduce each of the individual chapters and highlight its contribution Although our
primary emphasis is on the automotive industry the implications of the research and lessons learned extend far beyond If
anything the automotive industry is a prototypical competitive global industry that faces a myriad of business issues These
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