



Understanding Commanders' Information Needs for Influence Operations

David A. Johnson, Anthony E. Sison, Peter David Hays
Thomas E. Murphy, Brian Hargrove, Bruce Matthews
Carlisle Group, Inc., 10000 W. Center Rd.



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Ben Connable



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Understanding Commanders' Information Needs for Influence Operations Eric Victor Larson, Arroyo Center, 2009 Documents a study whose goals were to develop an understanding of commanders information requirements for cultural and other soft factors in order to improve the effectiveness of combined arms operations and to develop practical ways for commanders to integrate information and influence operations activities into combined arms planning assessment in order to increase the usefulness to ground commanders of such operations

U.S. Military Information Operations in Afghanistan Arturo Munoz, 2012-04-30 The U S Marine Corps which has long recognized the importance of influencing the civilian population in a counterinsurgency environment requested an evaluation of the effectiveness of the psychological operations element of U S military information operations in Afghanistan from 2001 to 2010 based on how well messages and themes were tailored to target audiences This monograph responds to that request

Assessing Irregular Warfare Eric V. Larson, Derek Eaton, Brian Nichiporuk, Thomas S. Szayna, 2009-01-08 Provides an analytic framework and procedure for the intelligence analysis of irregular warfare IW environments that can serve as the basis for IW intelligence curriculum development efforts Defines IW in terms of two stylized situations population centric such as counterinsurgency and counterterrorism Provides a detailed review of IW relevant defense policy and strategy documents and a list of relevant doctrinal publications

Foundations of Effective Influence Operations Eric Victor Larson, 2009 The authors aim to assist the U S Army in understanding influence operations capabilities that may allow the United States to effectively influence the attitudes and behavior of particular foreign audiences while minimizing or avoiding combat The book identifies approaches methodologies and tools that may be useful in planning executing and assessing influence operations

Propaganda Lukasz Olejnik, 2024-10-02 The book is a modern primer on propaganda aspects like disinformation trolls bots information influence psychological operations information operations and information warfare Propaganda From Disinformation and Influence to Operations and Information Warfare offers a contemporary model for thinking about the subject The first two decades of the 21st century have brought qualitative and quantitative technological and societal changes and the subject of information influence needs to be re ordered Now is the time The book explains the origins of the meaning and phenomenon of propaganda where it came from and how it has changed over the centuries The book also covers modern methods including artificial intelligence AI and advertising technologies Legal political diplomatic and military considerations ensure that the material is covered in depth The book is recommended for security and cybersecurity professionals both technical and non technical government officials politicians corporate executives academics and students of technical and social sciences Adepts with an interest in the subject will read it with interest

Special Warfare, 2011

Understanding Commanders' Information Needs James P. Kahan, Duane Robert Worley, Cathleen Stasz, 1989 Based on observations of Army group corps and division command posts in action over 12 different exercises and on interviews with

a variety of military experts including doctrine writers and former commanders this report discusses the information needs of commanders of higher echelon Army units The authors attempted to determine the reasons commanders and staff communicated information and to clarify the intended uses of that information They identified three different modes of command post level communication pipeline alarm and tree Each mode is indicative of a different communication relationship between a commander and his staff and each places different demands on the command and control operating system To fulfill commanders information needs the authors recommend a number of education and training measures 1 institutionalize back briefing 2 teach process as well as procedures and 3 train unit command staffs to share images As for the design of information systems they recommend that the Army 1 identify means of more direct image sharing 2 build a hybrid information system and 3 establish an end user to end user communications orientation

Keywords Information transfer Military commanders Army operations Command and control systems EDC

Foundations of Effective Influence Operations Eric Victor Larson, 2009 The authors aim to assist the U S Army in understanding OC influence operations OCO capabilities that may allow the United States to effectively influence the attitudes and behavior of particular foreign audiences while minimizing or avoiding combat The book identifies approaches methodologies and tools that may be useful in planning executing and assessing influence operations

Redefining Information Warfare Boundaries for an Army in a Wireless World Isaac Porche, Christopher Paul, 2013 The U S Army is studying ways to apply its cyber power and is reconsidering doctrinally defined areas that are integral to cyberspace operations An examination of network operations information operations and several other more focused areas across the U S military found significant overlap and potential boundary progression that could inform the development of future Army doctrine

Beyond Guns and Steel Dominic J. Caraccilo, 2011-01-19 This work is a doctrinal examination of war termination strategy and conflict resolution as a dependent pair requiring a plan to achieve both in unison in advance of a fight The necessity of a plan for conflict resolution should be intuitively obvious for policymakers yet a survey of recent conflicts including Afghanistan and Iraq shows that not to be the case Beyond Guns and Steel A War Termination Strategy provides a practical approach to establishing a plan for war termination and conflict resolution before the bullets fly In explaining the difference between strategy and policy Colonel Dominic J Caraccilo clarifies the most important and often the most constraining element of a nation's power its resources He posits that termination strategy and conflict resolution are interdependent and need to be included in conflict plans from the outset Caraccilo's book fills a void in current strategy for the development of long term plans that bring conflicts to timely and acceptable conclusions providing a methodology that allows interagency requirements and resources for war termination to be defined allocated and employed effectively

Air University Quarterly Review, 1953

Embracing the Fog of War Ben Connable, 2012-04-06 The unpredictable counterinsurgency environment challenges centralized quantitative campaign assessment A comprehensive examination of the centralized quantitative approach to assessment as described in

the literature and doctrine and applied in two primary case studies Vietnam and Afghanistan reveals weaknesses and gaps and proposes an alternative process contextual assessment

Enlisting Madison Avenue Todd C. Helmus, Christopher Paul, Russell W. Glenn, 2007-07-17 Virtually every action message and decision of a military force shapes the opinions of an indigenous population strategic communication treatment of civilians at vehicle checkpoints and the accuracy or inaccuracy of aerial bombardment Themes of U S goodwill mean little if its actions convey otherwise Consequently a unified message in both word and deed is fundamental to success Business marketing practices provide a useful framework for improving U S military efforts to shape the attitudes and behaviors of local populations in a theater of operations as well as those of a broader international audience Enlisting Madison Avenue extracts lessons from these business practices and adapts them to U S military efforts developing a unique approach to shaping that has the potential to improve military civilian relations the accuracy of media coverage of operations communication of U S and coalition objectives and the reputation of U S forces in theater and internationally Foremost among these lessons are the concepts of branding customer satisfaction and segmentation of the target audience all of which serve to maximize the impact and improve the outcome of U S shaping efforts

Bulletin of the Atomic Scientists ,1969-02 The Bulletin of the Atomic Scientists is the premier public resource on scientific and technological developments that impact global security Founded by Manhattan Project Scientists the Bulletin s iconic Doomsday Clock stimulates solutions for a safer world

Promoting Psychological Resilience in the U.S. Military Lisa S. Meredith, Cathy D Sherbourne, Sarah J Gaillot, 2011-06 As U S service members deploy for extended periods on a repeated basis their ability to cope with the stress of deployment may be challenged Many programs are available to encourage and support psychological resilience among service members and families However little is known about these programs effectiveness This report reviews resilience literature and programs to identify evidence informed factors for promoting resilience

Government Reports Announcements & Index ,1993

Peace Research Abstracts Journal ,1999

Understanding Commanders' Information Needs Rand Corporation, *Understanding Commanders' Information Needs* ,2000 A commonly held belief within the Army is that commanders of higher echelon units Echelons Above Brigade or EAB often fail to obtain the information that they need The problem is viewed as a function not so much of unavailable information as of getting the right information in the right form to the right place at the right time to be used in the right way In recent years the Army has sponsored or conducted a variety of studies of varying methodological quality all aimed at addressing the higher echelon command and control problem These studies most of which resulted in lists of commanders information needs have conceptual and methodological flaws that severely limit their usefulness More important we maintain that these studies have missed the main point of the problem Commanders information needs are rarely specific pieces of data but are instead highly variable and human intensive elements Therefore any assessment of those needs must describe command post information processing in a manner that captures the interactions between the

commander and his staff in producing transforming and consuming information Such a requirement implies in turn that information needs be examined from the dual perspective of information science and social psychology **Understanding**
Commander's Information Needs ,1989

Embracing the Song of Term: An Emotional Symphony within **Understanding Commanders Information Needs For Influence Operations Rand Corporation Monograph**

In a world taken by screens and the ceaseless chatter of immediate communication, the melodic beauty and mental symphony created by the written word usually disappear into the background, eclipsed by the persistent noise and distractions that permeate our lives. Nevertheless, nestled within the pages of **Understanding Commanders Information Needs For Influence Operations Rand Corporation Monograph** a charming literary value filled with organic emotions, lies an immersive symphony waiting to be embraced. Crafted by a masterful composer of language, this charming masterpiece conducts viewers on a psychological journey, skillfully unraveling the concealed tunes and profound influence resonating within each cautiously crafted phrase. Within the depths of this touching assessment, we will examine the book's main harmonies, analyze their enthralling publishing fashion, and submit ourselves to the profound resonance that echoes in the depths of readers' souls.

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