The Crystal Series for Software Developers Alistair Cockburn, Series Editor

# Writing Effective Use Cases



Alistair Cockburn

# Writing Effective Use Cases Custom Edition Alistair Cockburn

Alan Dennis, Barbara Haley Wixom, Roberta M. Roth

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Systems Analysis and Design, EMEA Edition Alan Dennis, Barbara Haley Wixom, Roberta M. Roth, 2019-07-02 With the overarching goal of preparing the analysts of tomorrow Systems Analysis and Design offers students a rigorous hands on introduction to the field with a project based approach that mirrors the real world workflow Core concepts are presented through running cases and examples bolstered by in depth explanations and special features that highlight critical points while emphasizing the process of doing alongside learning As students apply their own work to real world cases they develop the essential skills and knowledge base a professional analyst needs while developing an instinct for approach tools and methods Accessible engaging and geared toward active learning this book conveys both essential knowledge and the experience of developing and analyzing systems with this strong foundation in SAD concepts and applications students are equipped with a robust and relevant skill set that maps directly to real world systems analysis projects Development Alistair Cockburn, 2006-10-19 Agile Software Development is a highly stimulating and rich book The author has a deep background and gives us a tour de force of the emerging agile methods Tom Gilb The agile model of software development has taken the world by storm Now in Agile Software Development Second Edition one of agile s leading pioneers updates his Jolt Productivity award winning book to reflect all that s been learned about agile development since its original introduction Alistair Cockburn begins by updating his powerful model of software development as a cooperative game of invention and communication Among the new ideas he introduces harnessing competition without damaging collaboration learning lessons from lean manufacturing and balancing strategies for communication Cockburn also explains how the cooperative game is played in business and on engineering projects not just software development Next he systematically illuminates the agile model shows how it has evolved and answers the questions developers and project managers ask most often including Where does agile development fit in our organization How do we blend agile ideas with other ideas How do we extend agile ideas more broadly Cockburn takes on crucial misconceptions that cause agile projects to fail For example you ll learn why encoding project management strategies into fixed processes can lead to ineffective strategy decisions and costly mistakes You ll also find a thoughtful discussion of the controversial relationship between agile methods and user experience design Cockburn turns to the practical challenges of constructing agile methodologies for your own teams You ll learn how to tune and continuously reinvent your methodologies and how to manage incomplete communication This edition contains important new contributions on these and other topics Agile and CMMI Introducing agile from the top down Revisiting custom contracts Creating change with stickers In addition Cockburn updates his discussion of the Crystal methodologies which utilize his cooperative game as their central metaphor If you re new to agile development this book will help you succeed the first time out If you ve used agile methods before Cockburn's techniques will make you even more effective Writing Effective User Stories Thomas and Angela Hathaway, 2013-07-29 WHAT IS THIS

BOOK ABOUT This Book Is About the Card User Story Card Criteria Conversation User Stories are a great method for expressing stakeholder requirements whether your projects follow an Agile Iterative or a Waterfall methodology They are the basis for developers to deliver a suitable information technology IT app or application Well structured user stories express a single action to achieve a specific goal from the perspective of a single role When writing user stories stakeholders knowledgeable about the role should focus on the business result that the IT solution will enable while leaving technology decisions up to the developers Good user stories are relevant to the project unambiguous and understandable to knowledge peers The best user stories also contain crucial non functional quality requirements which are the best weapon in the war against unsatisfactory performance in IT solutions This book presents two common user story structures to help you ensure that your user stories have all the required components and that they express the true business need as succinctly as possible It offers five simple rules to ensure that your user stories are the best that they can be That in turn will reduce the amount of time needed in user story elaboration and discussion with the development team This book targets business professionals who are involved with an IT project Product Owners in charge of managing a backlog or Business Analysts working with an Agile team Author's Note The term User Story is a relative new addition to our language and its definition is evolving In today's parlance a complete User Story has three primary components namely the Card the Conversation and the Criteria Different roles are responsible for creating each component The Card expresses a business need A representative of the business community is responsible for expressing the business need Historically and for practical reasons the Card is the User Story from the perspective of the business community Since we wrote this book specifically to address that audience we use the term User Story in that context throughout The Conversation is an ongoing discussion between a developer responsible for creating software that meets the business need and the domain expert s who defined it e g the original author of the Card The developer initiates the Conversation with the domain expert s to define the Criteria and any additional information the developer needs to create the application There is much to be written about both the Conversation and the Criteria but neither component is dealt with in any detail in this publication A well written User Story Card can drastically reduce the time needed for the Conversation It reduces misinterpretations misunderstandings and false starts thereby paving the way for faster delivery of working software We chose to limit the content of this publication to the User Story as understood by the business community to keep the book focused and address the widest possible audience WHO WILL BENEFIT FROM READING THIS BOOK How organizations develop and deliver working software has changed significantly in recent years Because the change was greatest in the developer community many books and courses justifiably target that group There is however an overlooked group of people essential to the development of software as an asset that have been neglected Many distinct roles or job titles in the business community perform business needs analysis for digital solutions They include Product Owners Business Analysts Requirements Engineers Test Developers Business and Customer side Team

Members Agile Team Members Subject Matter Experts SME Project Leaders and Managers Systems Analysts and Designers AND anyone wearing the business analysis hat meaning anyone responsible for defining a future IT solution TOM AND ANGELA S the authors STORY Like all good IT stories theirs started on a project many years ago Tom was the super techie Angela the super SME They fought their way through the 3 year development of a new policy maintenance system for an insurance company They vehemently disagreed on many aspects but in the process discovered a fundamental truth about IT projects The business community Angela should decide on the business needs while the technical team s Tom s job was to make the technology deliver what the business needed Talk about a revolutionary idea All that was left was learning how to communicate with each other without bloodshed to make the project a resounding success Mission accomplished They decided this epiphany was so important that the world needed to know about it As a result they made it their mission and their passion to share this ground breaking concept with the rest of the world To achieve that lofty goal they married and began the mission that still defines their life After over 30 years of living and working together 24x7x365 they are still wildly enthusiastic about helping the victims of technology learn how to ask for and get the digital IT solutions they need to do their jobs better More importantly they are more enthusiastically in love with each other than ever before **Writing Effective** User Stories Tom Hathaway, Angela Hathaway, 2015-11-14 DescriptionUser Stories are a great method for expressing stakeholder requirements whether your projects follow an Agile Iterative or a Waterfall methodology This book presents two common User Story structures to help you ensure that your User Stories have all the required components and that they express the true business need as succinctly as possible It offers 5 simple rules to ensure that your User Stories are the best that they can be That in turn will reduce the amount of time needed in User Story elaboration and discussion with the development team After reading this book you will be able to Translate business needs into well structured User Stories Write User Stories that express the what and avoid the how Apply five simple rules for writing effective User Stories Clarify assumptions in User Stories by adding context Identify and remove ambiguous and subjective terms and phrases in User Stories Select the appropriate format for expressing User Stories for Agile Projects Write stakeholder requirements in User Story format that solve business problems Elaborate User Stories to identify measurable non functional requirements Author s NoteThe term User Story is a relative new addition to our language and its definition is evolving In today s parlance a complete User Story has three primary components namely the Card the Conversation and the Criteria Different roles are responsible for creating each component The Card expresses a business need A representative of the business community is responsible for expressing the business need Historically and for practical reasons the Card is the User Story from the perspective of the business community Since we wrote this book specifically to address that audience we use the term User Story in that context throughout The Conversation is an ongoing discussion between a developer responsible for creating software that meets the business need and the domain expert s who defined it e g the original author of the Card The

developer initiates the Conversation with the domain expert s to define the Criteria and any additional information the developer needs to create the application There is much to be written about both the Conversation and the Criteria but neither component is dealt with in any detail in this publication A well written User Story Card can drastically reduce the time needed for the Conversation It reduces misinterpretations misunderstandings and false starts thereby paving the way for faster delivery of working software We chose to limit the content of this publication to the User Story as understood by the business community to keep the book focused and address the widest possible audience

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