

Unmasking Administrative Evil

FOURTH EDITION

Guy B. Adams and Danny L. Balfour

Unmasking Administrative Evil

David Boonin



Unmasking Administrative Evil:

Unmasking Administrative Evil Guy B. Adams, Danny L. Balfour, 1998-05-05 *Unmasking Administrative Evil* discusses the overlooked relationship between evil and public administration as well as other fields and professions in public life The authors argue that the tendency toward administrative evil as manifested in acts of dehumanization and genocide is deeply woven into the identity of public administration as well as other fields and professions in public life The common characteristic of administrative evil is that ordinary people within their normal professional and administrative roles can engage in acts of evil without being aware that they are doing anything wrong Under conditions of moral inversion people may even view their evil activity as good In an age when bureaucrat bashing is fashionable this book seeks to move beyond such superficial critiques and lay the groundwork for a more ethical and democratic public life one that recognizes its potential for evil and thereby creates greater possibilities for avoiding the hidden pathways that lead to state sponsored dehumanization and destruction Although social scientists generally do not discuss evil in an academic setting there is no denying that it has existed in public administration throughout history Hundreds of millions of human beings have died as a direct or indirect consequence of state sponsored violence This book argues that administrative evil or destructiveness is part of the identity of all modern public administration as it is part of psychoanalytic study at the individual level Furthermore evil has been largely suppressed or ignored despite or perhaps because of its profound and far reaching implications for the field From the Holocaust to the white lie evil exists on a continuum and the way along that continuum begins on the proverbial slippery slope We prefer to think of horrible eruptions of evil such as Adolf Hitler as occurring at a particular historical moment and within specific extraordinary cultural contexts Yet we have a long history in the United States of public lynchings syphilis radiation LSD experiments within our military and police brutality in our cities while public administrators have looked on even participated The Holocaust was such a massive administrative undertaking we must consider whether modern public administration may be at its most effective and efficient when it is engaged in programs of dehumanization and destruction Constructing a positive future for public administration requires a willingness to deal with the disturbing aspects of the field s history identity and practices Rather than viewing events such as genocide as isolated or aberrant historical events the authors show how the forces that unleashed such events are part of modernity and are thus present in all contemporary public organizations This book is not an exercise in bureaucrat bashing It goes beyond superficial critique of public affairs and lays the groundwork for building a more effective and humane profession **Unmasking**

Administrative Evil Guy Adams, Danny Balfour, 2015-05-18 The modern age with its emphasis on technical rationality has enabled a new and dangerous form of evil administrative evil *Unmasking Administrative Evil* discusses the overlooked relationship between evil and public affairs as well as other fields and professions in public life The authors argue that the tendency toward administrative evil as manifested in acts of dehumanization and genocide is deeply woven into the identity

of public affairs The common characteristic of administrative evil is that ordinary people within their normal professional and administrative roles can engage in acts of evil without being aware that they are doing anything wrong Under conditions of moral inversion people may even view their evil activity as good In the face of what is now a clear and present danger in the United States this book seeks to lay the groundwork for a more ethical and democratic public life one that recognizes its potential for evil and thereby creates greater possibilities for avoiding the hidden pathways that lead to state sponsored dehumanization and destruction What's new in the Fourth Edition of *Unmasking Administrative Evil* UAE is updated and revised with new scholarship on administrative ethics evil and contemporary politics The authors include new cases on the dangers of market based governance contracting out and deregulation There is an enhanced focus on the potential for administrative evil in the private sector The authors have written a new Afterword on administrative approaches to the aftermath of evil with the potential for expiation healing and reparations

Unmasking Administrative Evil Guy B. Adams, Danny L. Balfour, 2014

Unmasking Administrative Evil Danny L. Balfour, Guy B. Adams, Ashley E. Nickels, 2019-08-08 The relationship between evil and public affairs as well as other fields and professions in public life has come to the fore as institutions of government seek new ways to operate in an environment of extreme mistrust *Unmasking Administrative Evil* 5th Edition argues that the tendency toward administrative evil as manifested in acts of dehumanization and genocide is deeply woven into the identity of public affairs Indeed ordinary people may simply act appropriately in their organizational role in essence just doing what those around them would agree they should be doing and at the same time participate in what a critical and reasonable observer usually well after the fact would call evil Even worse under conditions of moral inversion ordinary people can all too easily engage in acts of administrative evil while believing that what they are doing is not only correct but in fact good This 5th edition offers important updates including A thorough discussion of contemporary virtue ethics as the field has evolved to offer an alternative to technical rational ethics An all new three part structure What is Administrative Evil History and Cases and The Future of Ethics in Praetorian Times designed to aid in course organization and instruction All new cases including an examination of the Flint water disaster to provide contemporary examples of how populations can be marginalized and harmed by administrative processes that are blind to their consequences until it is too late Laying the groundwork for a more ethical and democratic public life one that recognizes its potential for evil and avoids state sponsored dehumanization and destruction *Unmasking Administrative Evil* 5th Edition is required reading for all students of administrative ethics and public service ethics as well those in other administrative sciences

Unmasking Administrative Evil Guy B. Adams, 1998 With *Unmasking Administrative Evil* Guy Adams and Danny Balfour maintain that administrative evil or destructiveness is inherent in modern public administration

The Foundations of Organizational Evil Carole L. Jurkiewicz, 2015-02-24 Numerous reprehensible corporate governmental and nonprofit activities over recent years have highlighted the existence of organizational evil Unlike other

works on the topic this book fully develops the concept of organizational evil conceptually weaving the interchange between evil individuals microlevel who ultimately create the organizational environment that is evil and the macrolevel elements of policy culture and manipulations of the social environment Power and Protest at an American University Ellen Carnaghan, Kathryn E. Kuhn, 2020-10-27 This book examines the successful no confidence movement led by faculty at Saint Louis University in 2013 in an effort to unseat the university president considering the reasons for success when similar movements often fail Through a series of chapters written by faculty from many disciplines at the university it uses a particular episode of faculty protest to shed light on wider issues concerning the circumstances in which faculty are likely to be motivated to protest the institutional frameworks that make protest possible and the strategies that get results As such it will appeal to scholars of social movements with interests in protest and mobilization in the field of education **Global Encyclopedia of Public Administration, Public Policy, and Governance** Ali Farazmand, 2023-04-05 This global encyclopedic work serves as a comprehensive collection of global scholarship regarding the vast fields of public administration public policy governance and management Written and edited by leading international scholars and practitioners this exhaustive resource covers all areas of the above fields and their numerous subfields of study In keeping with the multidisciplinary spirit of these fields and subfields the entries make use of various theoretical empirical analytical practical and methodological bases of knowledge Expanded and updated the second edition includes over a thousand of new entries representing the most current research in public administration public policy governance nonprofit and nongovernmental organizations and management covering such important sub areas as 1 organization theory behavior change and development 2 administrative theory and practice 3 Bureaucracy 4 public budgeting and financial management 5 public economy and public management 6 public personnel administration and labor management relations 7 crisis and emergency management 8 institutional theory and public administration 9 law and regulations 10 ethics and accountability 11 public governance and private governance 12 Nonprofit management and nongovernmental organizations 13 Social health and environmental policy areas 14 pandemic and crisis management 15 administrative and governance reforms 16 comparative public administration and governance 17 globalization and international issues 18 performance management 19 geographical areas of the world with country focused entries like Japan China Latin America Europe Asia Africa the Middle East Russia and Eastern Europe North America and 20 a lot more Relevant to professionals experts scholars general readers researchers policy makers and manger and students worldwide this work will serve as the most viable global reference source for those looking for an introduction and advance knowledge to the field **Encyclopedia of Public Administration and Public Policy - 5 Volume Set** Domonic A. Bearfield, Evan Berman, Melvin J. Dubnick, 2020-08-14 Now in its third edition Encyclopedia of Public Administration and Public Policy remains the definitive source for article length presentations spanning the fields of public administration and public policy It includes entries for Budgeting Bureaucracy

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Meeting the Ethical Challenges of Leadership Craig E. Johnson, 2020-01-14 Ethics is at the heart of leadership Leaders must make every effort to make ethical decisions and foster ethical behavior among followers The Seventh Edition of *Meeting the Ethical Challenges of Leadership* Casting Light or Shadow explores the ethical demands of leadership and the dark side of leadership Bestselling author Craig E Johnson takes an interdisciplinary approach drawing from many fields of research to help readers make ethical decisions lead with integrity and create an ethical culture Packed with dozens of real world case studies examples self assessments and applications this fully updated new edition is designed to increase students ethical competence and leadership abilities Included with this title The password protected Instructor Resource Site formally known as SAGE Edge offers access to all text specific resources including a test bank and editable chapter specific PowerPoint slides

Torture As Public Policy James P. Pfiffner, 2015-11-17 After September 11 2001 the Bush Administration decided that the most important intelligence about terrorism would come from the interrogation of captives suspected of terrorism As a result many detainees were subject to harsh interrogation techniques that at times amounted to torture Here James P Pfiffner authoritatively examines the policy directives operational decisions and leadership actions of the Bush Administration that reversed centuries of US policy on the treatment of enemy prisoners He shows how the serious reservations of career military lawyers about these policies were overcome by the political appointees of the Bush Administration Pfiffner then analyses the philosophical and legal underpinnings of the policies and practices that have led to the denunciation of the United States policies by its allies and adversaries throughout the world Looking ahead Pfiffner anticipates Obama administration policy changes to restore U S credibility and accountability In all *Torture as Public Policy* is a model of detailed policy analysis that demonstrates how greatly public policy matters beyond the back corridors of bureaucracy

The Death of Public Integrity Robert Roberts, 2019-09-11 From the late nineteenth century through the 1970s several government reform movements succeeded in controlling traditional types of public corruption But has this historic success led to a false sense of security among public management scholars and professionals As this book argues powerful special interests increasingly find effective ways to gain preferential treatment without violating traditional types of public corruption prohibitions Although the post Watergate good government reform movement sought to close this gap the 1980s saw a backlash against public integrity regulation as the electorate in the United States began to split into two sharply different camps driven by very different moral value

imperatives Taking a historical view from the ratification of the U S Constitution through to the Trump administration *The Death of Public Integrity* details efforts by reformers to protect public confidence in the integrity of government at the local state and federal levels Arguing that progressives and conservatives increasingly live in different moral worlds author Robert Roberts demonstrates the ways in which it has become next to impossible to hold public officials accountable without agreement on what constitutes immoral conduct This book is required reading for students of public administration public policy and political science as well as those interested in public service ethics *Ethics in Public Management* H George Frederickson, Richard K Ghere, 2016-07-22 The groundbreaking *Ethics in Public Administration* set the agenda for a decade s worth of research in the theory and practice of ethics in the public sector This long awaited follow up volume represents the state of the art in research on administrative ethics It features all new contributions by many of the leading figures in the field and addresses both the managerial and individual moral dimensions of ethical behavior as well as new challenges to administrative ethics posed by globalization A detailed introduction opening passage and conclusion lend context to each of the book s four main sections *Ethics in Public Management* is must reading for any graduate level course in public sector ethics

Human Rights and the Moral Responsibilities of Corporate and Public Sector Organisations Tom Campbell, Seumas Miller, 2006-02-25 All students and advocates of human rights will be interested in this concerted exploration of the human rights moral obligations that fall not directly on states but on private and public organisations Such an approach to human rights opens up the possibility of holding corporations and bureaucracies to account for human rights violations even when they have acted in accordance with the law This interdisciplinary and international project brings together eminent philosophers lawyers social scientists and practitioners to articulate theoretically and develop in practical contexts the moral implications of human rights for non state actors What emerges from the book as a whole is a distinctive contemporary vision of the emerging moral impact of human rights and its significance for organisational behaviour and performance

Ethics and Integrity in Public Administration: Concepts and Cases Raymond W Cox, 2015-03-26 *Ethics and Integrity in Public Administration* presents cutting edge perspectives on the role of ethics in public sector management what it is and where it is going The contributors include a cross section of authoritative authors from around the globe and from both the academy and government They cover a wide range of topics diverse theoretical and conceptual paradigms and global examples and provide a broader view than what is typically offered in other books The book includes both theoretical insights and commentaries grounded in practice Chapters are divided into three parts *Ethical Foundations and Perspectives* *Ethical Management and Ethical Leadership* and *International and Comparative Perspectives*

Handbook of Organization Theory and Management Forrest Clark, A.B. Lorenzoni, 2005-11-01 Few subjects are more influenced by philosophy than the form of governance that guides and administers public affairs yet much of the literature about public administration remains silent about this connection *Handbook of Organization Theory and Management* The Philosophical

Approach Second Edition identifies and discusses many of the most common ethical challenges in public service. *The Ethics Challenge in Public Service* Carol W. Lewis, Stuart C. Gilman, 2012-05-01 This thoroughly revised and updated third edition of *The Ethics Challenge in Public Service* is the classic ethics text used in public management programs nationwide. It also serves as a valuable tool for public managers who work in a world that presents more ethical challenges every day. It contains a wealth of practical tools and strategies that public managers can use when making ethical choices in the ambiguous, pressured world of public service. The book contains new material on topics including social networking, the use of apology ethics as applied to public policy, working with elected officials, and more.

Safeguarding Older People from Abuse Angie Ash, 2015-10-07 This critical and challenging book makes a strong case for the development of ethically driven research-informed policy and practice to safeguard older people from abuse.

Business Ethics and Risk Management Christoph Luetge, Johanna Jauernig, 2013-12-01 This volume explores various aspects of risk taking. It offers an analysis of financial, entrepreneurial, and social risks as well as a discussion of the ethical implications of empirical findings. The main issues examined in the book are the financial crisis and its implications for business ethics. The book discusses unethical behaviour as a reputational risk, e.g. in the case of Goldman Sachs, and the question is raised as to what extent the financial crisis has changed the banks' entrepreneurial strategy. The book presents an analysis of the reasons leading to the crisis and identifies them as ethical dilemma structures. In addition, it looks at general questions regarding ethical behaviour and risk taking, such as: To what extent does the social embeddedness or abstraction play a role in guaranteeing ethical behaviour? What conclusions can be drawn from institutional or evolutionary perspectives on risk management? Finally, the book discusses further issues that become factors of risk within and between societies, such as work insecurity, corruption, or the problem of facilitation payments as a risk in international transactions.

The Palgrave Handbook of Philosophy and Public Policy David Boonin, 2018-10-08 This book brings together a large and diverse collection of philosophical papers addressing a wide variety of public policy issues. Topics covered range from long-standing subjects of debate, such as abortion, punishment, and freedom of expression, to more recent controversies, such as those over gene editing, military drones, and statues honoring Confederate soldiers. Part I focuses on the criminal justice system, including issues that arise before, during, and after criminal trials. Part II covers matters of national defense and sovereignty, including chapters on military ethics, terrorism, and immigration. Part III, which explores political participation, manipulation, and standing, includes discussions of issues involving voting rights, the use of nudges, and claims of equal status. Part IV covers a variety of issues involving freedom of speech and expression. Part V deals with questions of justice and inequality. Part VI considers topics involving bioethics and biotechnology. Part VII is devoted to beginning-of-life issues, such as cloning and surrogacy, and end-of-life issues, such as assisted suicide and organ procurement. Part VIII navigates emerging environmental issues, including treatments of the urban environment and extraterrestrial environments.

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