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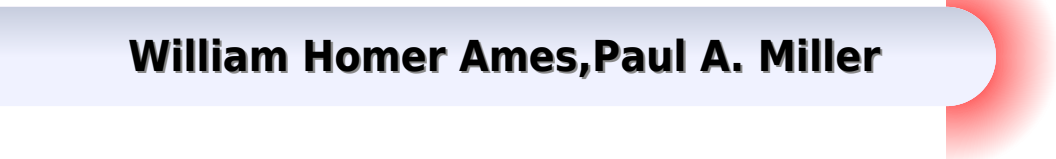
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Ladies and gentlemen, it is my great pleasure to welcome you to the University of Limerick this morning. I wish to congratulate each of you, first on having secured your university place and second, for having the good sense to choose to study in the University of Limerick. The University of Limerick puts the student at the centre of everything it does; your experience here at UL and your success is important to each and every member of staff who works here.

Your arrival at university marks a new chapter in the story of your life. But this chapter is a bit different. The preceding chapters were largely written by others – your parents, guardians, families, teachers and the like. Now you will be the principal author of the next chapter – you have the opportunity to determine the direction, the plot and the tempo of your story. This can seem as daunting as it is exciting, as challenging as it is empowering. But the great thing is that you are doing something that you have chosen to do, not something that was chosen for you by others. And while you are here at UL you will have the opportunity to learn new things, acquire new knowledge, develop new skills, and enhance your personal attributes in profound ways that will equip for life after University. At the same time you will

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William Homer Ames, Paul A. Miller



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