

WAR OF NUMBERS

AN INTELLIGENCE MEMOIR

INTRODUCTION BY COL. DAVID HACKWORTH

SAM ADAMS

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War Of Numbers An Intelligence Memoir

RC Schank



War Of Numbers An Intelligence Memoir:

War of Numbers Sam Adams, 2012-03-13 Sam Adams loved intelligence work and that enthusiasm shines throughout this memoir of his years with the Central Intelligence Agency His career was dominated by an epic struggle over Vietnam over military attempts to hide the true size of the enemy forces there and over the integrity of the intelligence process Adams s insistence on telling the truth caused an ungodly ruckus in both Washington and Saigon at the time and years later after the CIA had threatened to fire him on thirteen occasions and he had quit the agency in disgust Adams brought his story back up to the surface more loudly than ever in a CBS television documentary which eventually resulted in a notorious trial on libel charges brought by General William Westmoreland After leaving the CIA Adams sat down to write an account of his life at the agency There is nothing else quite like the story he tells From the Trade Paperback edition **War of Numbers** Sam Adams, 1998-06-01 Sam Adams loved intelligence work and that enthusiasm shines throughout this memoir of his years with the Central Intelligence Agency His career was dominated by an epic struggle over Vietnam over military attempts to hide the true size of the enemy forces there and over the integrity of the intelligence process Adams s insistence on telling the truth caused an ungodly ruckus in both Washington and Saigon at the time and years later after the CIA had threatened to fire him on thirteen occasions and he had quit the agency in disgust Adams brought his story back up to the surface more loudly than ever in a CBS television documentary which eventually resulted in a notorious trial on libel charges brought by General William Westmoreland After leaving the CIA Adams sat down to write an account of his life at the agency There is nothing else quite like the story he tells America and Vietnam, 1954-1963 Michael M. Walker, Col., USMC (Ret.), 2022-09-14 The conventional narrative of the Vietnam War often glosses over the decade leading up to it Covering the years 1954 1963 this book presents a thought provoking reexamination of the war s long prelude from the aftermath of French defeat at Dien Bien Phu through Hanoi s decision to begin reunification by force to the assassination of South Vietnamese President Ngo Dinh Diem Established narratives of key events are given critical reappraisal and new light is shed on neglected factors The strategic importance of Laos is revealed as central to understanding how the war in the South developed **Has Trust in the U.S. Intelligence Community Eroded?** Christopher Dictus, Yuliya Shokh, Isabelle Lily Nazha, Marek Posard, Richard Girven, Sina Beaghley, Anthony Vassalo, 2024-03-15 Researchers explored whether and to what degree trust in intelligence predictions has degraded over time and what factors might have driven any perceived or real changes in the relationship between U S policymakers and the intelligence community Armed Groups in Cambodian Civil War Y. Kubota, 2013-12-18 In civil war the causal mechanism on recruitment of combatants is complicated because armed groups interact for context based strategic This book argues that a group will adopt varying mobilization strategies depending upon the difference in a group s influence between the stronghold and contested areas using as examples two Cambodian civil wars **Selling the CIA** David S. McCarthy, 2018-06-14 Dubbed the Year of Intelligence 1975 was not a

good year for the Central Intelligence Agency CIA Caught spying on American citizens the agency was under investigation indicted in shocking headlines its future covert operations at risk Like so many others caught up in public scandal the CIA turned to public relations This book tells what happened next In the mid 1970s CIA officials developed a public relations strategy to fend off the agency's critics In *Selling the CIA* David Shamus McCarthy describes a PR campaign that proceeded with remarkable continuity and effectiveness through the decades and regimes that followed He deftly chronicles the agency's efforts to project an image of openness and accountability even as it did its best to put a positive spin on secrecy more openness with greater secrecy in the Orwellian words of one director of public affairs A tale of machinations and manipulation worthy of Hollywood McCarthy's work exposes a culture of secrecy unwittingly sustained by the forces of popular culture a public relations offensive working on all fronts to perpetuate the CIA's mystique as the heroic guardian of national security Our failures are known our successes are not has been the guiding mantra of this initiative *Selling the CIA* spotlights how the agency's success in outmaneuvering Congress and avoiding public scrutiny stands as a direct threat to American democracy

The Collapse of Rhodesia Josiah Brownell, 2010-10-27 In the years leading up to Rhodesia's Unilateral Declaration of Independence in 1965 its small and transient white population was balanced precariously atop a large and fast growing African population This unstable political demography was set against the backdrop of continent wide decolonisation and a parallel rise in African nationalism within Rhodesia *The Collapse of Rhodesia* provides a controversial reexamination of the final decades of white minority rule Josiah Brownell argues that racial population demographics and the pressures they produced were a pervasive but hidden force behind many of Rhodesia's most dramatic political events including UDI He concludes that the UDI rebellion eventually failed because the state was unable to successfully redress white Rhodesia's fundamental demographic weaknesses By addressing this vital demographic component of the multifaceted conflict this book is an important contribution to the historiography of the last years of white rule in Rhodesia

International Politics G. R. Berridge, 2014-01-21 A new Edition of this well established introduction to international politics

Fixing the Spy Machine Arthur S. Hulnick, 1999-11-30 With the end of the Cold War and the dawning of a new century the U S intelligence system faces new challenges and threats The system has suffered from penetration by foreign agents cutbacks in resources serious errors in judgment and what appears to be bad management nonetheless it remains one of the key elements of America's strategic defense Hulnick suggests that things are not as bad as they seem that America's intelligence system is reasonably well prepared to deal with the many threats to national security He examines the various functions of intelligence from intelligence gathering and espionage to the arcane fields of analysis spy catching secret operations and even the business of corporate espionage Hulnick offers a variety of ideas for making the system work better and for attracting the kinds of new intelligence professionals who will build a stronger intelligence system in the next century *Fixing the Spy Machine* suggests that the role of the Director of Central Intelligence the person who runs both the CIA and

oversees the U S Intelligence Community should be depoliticized and made stronger It also concludes that people are responsible for making the system function not its bureaucratic structure Still intelligence managers are going to have to become less risk averse and more flexible if the system is to function at its best **The Myths of Tet** Edwin

Moise,2017-11-21 Late in 1967 American officials and military officers pushed an optimistic view of the Vietnam War Military Assistance Command Vietnam MACV said that the war was being won and that Communist strength in South Vietnam was declining Then came the Tet Offensive of 1968 In its broadest and simplest outline the conventional wisdom about the offensive that it was a military defeat for the Communists but a political victory for them because it undermined support for the war in the United States is correct But much that has been written about the Tet Offensive has been misleading Edwin Mo se shows that the Communist campaign shocked the American public not because the American media exaggerated its success but because it was a bigger campaign larger in scale much longer in duration and resulting in more American casualties than most authors have acknowledged MACV led by General William Westmoreland issued regular estimates of enemy strength in South Vietnam During 1967 intelligence officers at MACV were increasingly required to issue low estimates to show that the war was being won Their underestimation of enemy strength was most extreme in January 1968 just before the Tet Offensive The weak Communist force depicted in MACV estimates would not have been capable of sustaining heavy combat month after month like they did in 1968 Mo se also explores the errors of the Communists using Vietnamese sources The first wave of Communist attacks at the end of January 1968 showed gross failures of coordination Communist policy throughout 1968 and into 1969 was wildly overoptimistic setting impossible goals for their forces While acknowledging the journalists and historians who have correctly reported various parts of the story Mo se points out widespread misunderstandings in regard to the strength of Communist forces in Vietnam the disputes among American intelligence agencies over estimates of enemy strength the actual pattern of combat in 1968 the effects of Tet on American policy and the American media s coverage of all these issues **Whistleblower at the CIA** Melvin A. Goodman,2017-04-24

Mel Goodman has spent the last few decades telling us what s gone wrong with American intelligence and the American military he is also telling us how to save ourselves Seymour M Hersh The New Yorker Whistleblower at the CIA offers a fascinating glimpse into the secret behind the scenes world of U S intelligence Melvin A Goodman s first person account of the systematic manipulation of intelligence at the CIA underscores why whistleblowing is so important and why the institutional obstacles to it are so intense At its core it s an invaluable historical expose a testimony to integrity and conscience and a call for the U S intelligence community to keep its top leaders in check Urgent timely and deeply recommended Daniel Ellsberg Mel Goodman shines a critical whistleblower light into the dark recesses of the CIA as a former insider His book serves in the public interest as a warning and wake up call for what s at stake and why we cannot trust the CIA or the intelligence establishment to do the right thing Thomas Drake former NSA senior executive and

whistleblower Mel Goodman's Whistleblower at the CIA is not just an insider's look at politics at the highest levels of government. It's also a personal account of the political odyssey Goodman had to negotiate for telling the truth. The CIA likes for its employees to believe that everything is a shade of grey. But some things are black or white, right or wrong. Mel Goodman did what was right. He may have paid with his career, but he's on the right side of history. John Kiriakou, former CIA Counterterrorism Officer and former Senior Investigator, Senate Foreign Relations Committee. Melvin Goodman's long career as a respected intelligence analyst at the CIA specializing in US-Soviet relations ended abruptly in 1990 after twenty-four years of service. Goodman resigned when he could no longer tolerate the corruption he witnessed at the highest levels of the Agency. In 1991, he went public, blowing the whistle on top-level officials and leading the opposition against the appointment of Robert Gates as CIA director. In the widely covered Senate hearings, Goodman charged that Gates and others had subverted the process and the ethics of intelligence by deliberately misinforming the White House about major world events and covert operations. In this breathtaking expose, Goodman tells the whole story. Retracing his career with the Central Intelligence Agency, he presents a rare insider's account of the inner workings of America's intelligence community and the corruption, intimidation, and misinformation that lead to disastrous foreign interventions. An invaluable and historic look into one of the most secretive and influential agencies of US government and a wake-up call for the need to reform its practices. Melvin A. Goodman served as a senior analyst and Division Chief at the CIA from 1966 to 1990. His writing has appeared in the New York Times, Washington Post, Harper's, and many others. He is author of six books on US intelligence and international security.

The Color of Truth Kai Bird, 2017-01-10. From the Pulitzer Prize-winning coauthor of *American Prometheus*, this biography of the Bundy Brothers inspired the Academy Award-winning film *Oppenheimer*. In this definitive biography of McGeorge Bundy and William Bundy, two of the best and the brightest who advised presidents about peace and war during the most dangerous years of the Cold War, Kai Bird pens a portrait of the fiercely patriotic, brilliant, and brazenly self-confident men who directed a steady escalation of a war they did not believe could be won. Drawing on seven years of research, nearly one hundred interviews, and scores of still-classified top-secret documents, in a masterful reevaluation of America's actions throughout the Cold War and Vietnam, *The Color of Truth* tells the tale of the anti-communist liberals who, despite their grave doubts about sending Americans to fight in Southeast Asia, became key architects of America's war in Vietnam. Like the bestselling *The Wise Men*, this dual biography is both an inside account of the making of US foreign policy in an era of nuclear weapons and a stunning group portrait of the heirs of the Wise Men, including Robert McNamara, George Ball, and Robert Kennedy, and the presidents they served.

A Better War Lewis Sorley, 1999-06-03. A comprehensive and long-overdue examination of the immediate post-Tet offensive years from a first-rate historian. *The New York Times Book Review*: Neglected by scholars and journalists alike, the years of conflict in Vietnam from 1968 to 1975 offer surprises not only about how the war was fought but about what was achieved. Drawing from thousands of hours of previously unavailable and

still classified tape recorded meetings between the highest levels of the American military command in Vietnam *A Better War* is an insightful factual and superbly documented history of these final years Through his exclusive access to authoritative materials award winning historian Lewis Sorley highlights the dramatic differences in conception conduct and at least for a time results between the early and later years of the war Among his most important findings is that while the war was being lost at the peace table and in the U S Congress the soldiers were winning on the ground Meticulously researched and movingly told *A Better War* sheds new light on the Vietnam War *Vietnam War Almanac* James H. Willbanks, 2013-09-03 With more than 58 000 casualties and 300 000 wounded at a cost of more than 130 billion the Vietnam War became one of the most divisive conflicts in American history The scars left by the war can still be felt today making it crucial that we have the facts about this watershed event *Vietnam War Almanac* contains a chronological history of the war in Vietnam with day by day listings of the war on the ground in the air and at sea international and U S events and a biographical dictionary of major military and civilian figures It may be impossible to fully understand such a complicated and horrible struggle but for the families of veterans and for historians the thorough presentation here along with its extensive bibliography and index is an excellent place to start Coverage here includes The Tet Offensive Walter L Cronkite The Battle of Dien Bien Phu Vo Nguyen Giap Ngo Dinh Diem The Battle of Ia Drang Valley Robert S McNamara The Battle of Hamburger Hill Abbie Hoffman The Battle of An Loc And much more President Nixon claimed that the war was misreported then and it is misremembered now This almanac will ensure that it is remembered correctly *Viet Nam* Ben Kiernan, 2017-02-17 For many Westerners the name Vietnam evokes images of a bloody televised American war that generated a firestorm of protest and brought conflict into their living rooms In his sweeping account Ben Kiernan broadens this vision by narrating the rich history of the peoples who have inhabited the land now known as Viet Nam over the past three thousand years Despite the tragedies of the American Vietnamese conflict Viet Nam has always been much more than a war Its long history had been characterized by the frequent rise and fall of different political formations from ancient chiefdoms to imperial provinces from independent kingdoms to divided regions civil wars French colonies and modern republics In addition to dramatic political transformations the region has been shaped by its environment changing climate and the critical importance of water with rivers deltas and a long coastline facilitating agricultural patterns trade and communications Kiernan weaves together the many narrative strands of Viet Nam s multi ethnic populations including the Chams Khmers and Vietnamese and its multi religious heritage from local spirit cults to Buddhism Confucianism and Catholicism He emphasizes the peoples interactions over the millennia with foreigners particularly their neighbors in China and Southeast Asia in engagements ranging from military conflict to linguistic and cultural influences He sets the tumultuous modern period marked by French and Japanese occupation anticolonial nationalism the American Vietnamese war and communist victory against the continuities evident in the deeper history of the people s relationships with the lands where they have lived In contemporary times he explores this

one party state's transformation into a global trading nation the country's tense diplomatic relationship with China and developing partnership with the United States in maintaining Southeast Asia's regional security and its uncertain prospects for democracy Written by a leading scholar of Southeast Asia Viet Nam presents an authoritative history of an ancient land

No Sure Victory Gregory A. Daddis, 2011-06-01 In *No Sure Victory* Army officer and historian Gregory Daddis looks deep into the Army's techniques for measuring military success in Vietnam and presents a much more complicated and disturbing account of the American misadventure in Indochina Daddis shows how the US Army adopted a massive and eventually unmanageable system of measurements and formulas to track the progress of military operations that ranged from pacification efforts to search and destroy missions Concentrating more on data collection and less on data analysis these indiscriminate attempts to gauge success may actually have hindered the army's ability to evaluate the true outcome of the fight at hand a roadblock that Daddis believes significantly contributed to the many failures that American forces suffered in Vietnam Filled with incisive analysis and rich historical detail *No Sure Victory* is not only a valuable case study in unconventional warfare but a cautionary tale that offers important perspectives on how to measure performance in current and future armed conflict

Crisis of Conscience Tom Mueller, 2019 We are living in a time of mind boggling corruption but we are also living in a golden age of whistleblowing Over the past two decades whistleblowers have emerged as both the government's best weapon against corporate misconduct and the citizenry's best defence against government Drawing on relentless original research including in depth interviews with more than 200 whistleblowers *Crisis of Conscience* is a modern day David and Goliath saga told through a series of riveting cases drawn from Big Pharma the military and beyond

Rethinking the Vietnam War John Dumbrell, 2012-07-19 The Vietnam War is one of the defining conflicts of the twentieth century not only did it divide American society at every level the conflict also represented a key shift in Asian anti colonialism and shaped the course of the Cold War Despite its political and social importance popular memory of the war is dominated by myths and stereotypes In this incisive new text John Dumbrell debunks popular assumptions about the war and reassesses the key political military and historical controversies associated with one of the most contentious and divisive wars of recent times Drawing upon an extensive range of newly accessible sources *Rethinking the Vietnam War* assesses all aspects of the conflict ranging across domestic electoral politics in the USA to the divided communist leadership in Hanoi and grassroots antiwar movements around the world The book charts the full course of the war from the origins of American involvement the growing internationalization of the conflict and the swing year of 1968 to bitter twists in Sino Soviet rivalry and the eventual withdrawal of American forces Situating the conflict within an international context John Dumbrell also considers competing interpretations of the war and points the way to the resolution of debates which have divided international opinion for decades

Sustainability of Colombian Military-strategic Support for "democratic Security" Thomas A. Marks, 2005 At a time when counterinsurgency is again widely discussed embattled Colombia has implemented a

Democratic Security and Defense Policy that shows every sign of success against a complex narco insurgency that has raged for four decades The strategic initiative has been seized by acting upon the principle that personal security is the basis for state vitality **The A to Z of the Vietnam War** Edwin E. Moïse, 2005-07-21 The Vietnam War is anything but a forgotten war Even today the strategies that led to an unexpected American defeat are hotly debated and much remains controversial and unclear which is not surprising given the nature of the combat in which the Vietnamese guerrilla warfare eventually won out over high tech weaponry The task of clarifying the issues without oversimplifying this complex war that impacted the world is undertaken by **The A to Z of the Vietnam War** first in its chronology then in its introduction but mainly in a substantial dictionary section including hundreds of entries on significant persons military and political places events armed units battles and lesser engagements and weapons And for those seeking further information an extensive bibliography is included

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