

A wooden bridge with railings spans a turbulent waterfall. The water is white and foamy as it cascades over dark rocks. The bridge is made of light-colored wood and has a simple railing. The background is a deep blue sky.A small red logo consisting of two stylized, upward-pointing chevrons or a 'V' shape.

The Software Project Manager's Bridge to Agility

Michele Sliger and Stacia Broderick

Agile Software Development Series

Alistair Cockburn and Jim Highsmith,
Series Editors

The Software Project Managers Bridge To Agility

G. P. Sudhakar



The Software Project Managers Bridge To Agility:

The Software Project Manager's Bridge to Agility Michele Sliger, Stacia Broderick, 2008-05-19 When software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities In this book two long time certified Project Management Professionals PMPRs and Scrum trainers have built a bridge to this dynamic new paradigm They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration not command and control The authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers Next they systematically map the Project Management Institute's classic methodology independent techniques and terminology to agile practices They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication Finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you'll need to succeed Coverage includes Relating the PMBOKR Guide ideals to agile practices similarities overlaps and differences Understanding the role and value of agile techniques such as iteration release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance QA where it belongs in analysis design defect prevention and continuous improvement Learning to trust your teams and listen for their discoveries Procuring purchasing and contracting for software in agile collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non agile teams Selling agile within your teams and throughout your organization For every project manager who wants to become more agile

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The Software Project Manager's Bridge To Agility Sliger Broderick, 1900 This is the eBook version of the printed book If the print book includes a CD ROM this content is not included within the eBook version When software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their

new roles and responsibilities In this book two long time certified Project Management Professionals PMPs and Scrum trainers have built a bridge to this dynamic new paradigm They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration *Software Project Manager's Bridge to Agility* Michele Sliger, Michele Broderick, 2008 *The Software Project Manager's Bridge to Agility* Michele Sliger, 2008 Software Project Management Ashfaq Ahmed, 2016-04-19 To build reliable industry applicable software products large scale software project groups must continuously improve software engineering processes to increase product quality facilitate cost reductions and adhere to tight schedules Emphasizing the critical components of successful large scale software projects Software Project Management A Elements of Software Project Management G. P. Sudhakar, 2010-08 Project management requires immense skills to achieve the end result But sometimes lack of project management skills results in failures It is therefore essential to study the basic features of project management This book is a contribution towards that goal Divided into three sections introduction people related aspects or human resources and advanced topics the book brings forth the inside story of the software project management in an IT company The simple descriptive style of presentation will enable any beginner to get a clear picture of the procedures that are followed in the IT companies Intended for undergraduate and postgraduate students of computer science and engineering this textbook will also be useful for many software engineers and professionals dominating the hierarchy of the IT industry Key Features Review Questions to grasp the topics easily Quiz Questions to reinforce the understanding of the subject Relevant Case Studies depicting various situations and the necessary actions and decisions to be taken **The Project Manager's Guide to Mastering Agile** Charles G. Cobb, 2015-01-05 Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession however we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers There are many stereotypes and misconceptions that exist about both Agile and traditional plan driven project management Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other Agile and Waterfall are thought of as two binary mutually exclusive choices and companies sometimes try to force fit their business and projects to one of those extremes when the right solution is to fit the approach to the project It is no wonder that many Project Managers might be confused by all of this This book will help project managers unravel a lot of the confusion that exists develop a totally new perspective to see Agile and traditional plan driven project management principles and practices in a new light as complementary to each other rather than competitive and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation

There are many books on Agile and many books on traditional project management but what's very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project. The book includes discussion topics, real world case studies and sample enterprise level agile frameworks that facilitate hands on learning as well as an in depth discussion of the principles behind both Agile and traditional plan driven project management practices to provide a more thorough level of understanding.

The Professional ScrumMaster's Handbook Stacia Viscardi, 2013-04-19 Focusing on the ScrumMaster role and responsibilities this book presents solutions and ideas for common problems improving the overall methodology of a ScrumMaster's approach. The Professional ScrumMaster's Handbook is for anybody who wishes to be a true ScrumMaster as the role was originally intended a fearless professional change facilitator. This book extends your working knowledge of Scrum to explore other avenues and ways of thinking to help teams and organizations reach their full potential.

Lean Software Development Mary Poppendieck, Tom Poppendieck, 2003-05-08 *Lean Software Development* An Agile Toolkit Adapting agile practices to your development organization. Uncovering and eradicating waste throughout the software development lifecycle. Practical techniques for every development manager, project manager and technical leader. *Lean software development* applying agile principles to your organization. In *Lean Software Development* Mary and Tom Poppendieck identify seven fundamental lean principles, adapt them for the world of software development and show how they can serve as the foundation for agile development approaches that work. Along the way they introduce 22 thinking tools that can help you customize the right agile practices for any environment. Better, cheaper, faster software development. You can have all three if you adopt the same lean principles that have already revolutionized manufacturing, logistics and product development. Iterating towards excellence software development as an exercise in discovery. Managing uncertainty, decide as late as possible by building change into the system. Compressing the value stream, rapid development, feedback and improvement. Empowering teams and individuals without compromising coordination. Software with integrity, promoting coherence, usability, fitness, maintainability and adaptability. How to see the whole even when your developers are scattered across multiple locations and contractors. Simply put, *Lean Software Development* helps you refocus development on value flow and people so you can achieve breakthrough quality, savings, speed and business alignment.

Evaluating Project Decisions Carol L. Hoover, Mel Rosso-Llopart, Gil Taran, 2010 Effective decisions are crucial to the success of any software project but to make better decisions you need a better decision making process. In *Evaluating Project Decisions* leading project management experts introduce an innovative decision model that helps you tailor your decision making process to systematically evaluate all of your decisions and avoid the bad choices that lead to project failure. Using a real world case study approach the authors show how to evaluate software project problems and situations more effectively, thoughtfully, assess your alternatives and improve the decisions you make. Drawing on their own extensive research and experience the

authors bridge software engineering theory and practice offering guidance that is both well grounded and actionable They present dozens of detailed examples from both successful and unsuccessful projects illustrating what to do and what not to do Evaluating Project Decisions will help you to analyze your options and ultimately make better decisions at every stage in your project including Requirements Elicitation description verification validation negotiation contracting and management over the software life cycle Estimates Conceptual solution design decomposition resource and overhead allocation estimate construction and change management Planning Defining objectives policies and scope planning tasks milestones schedules budgets staff and other resources and managing projects against plans Product Proper product definition development process management QA configuration management delivery installation training and field service Process Defining selecting understanding teaching and measuring processes evaluating process performance and process improvement or optimization In addition you will see how to evaluate decisions related to risk people stakeholder expectations and global development Simply put you ll use what you learn here on every project in any industry whatever your goals and for projects of any duration size or type *McGraw-Hill Education ACP Agile Certified Practitioner Exam* Klaus Nielsen,2016-03-11 Publisher s Note Products purchased from Third Party sellers are not guaranteed by the publisher for quality authenticity or access to any online entitlements included with the product We want to help you succeed on the Agile Certified Practitioner Exam McGraw Hill Agile Certified Practitioner Exam helps you prepare for this important test and earn the certification that will advance your career Written by a project manager and trainer this book provides you with the intensive review and practice that will help you achieve the results you want Covering all essential processes this book shows you how agile management theory works in practice Inside you will find hundreds of practice questions two complete practice exams and experience based tips to maximize your score You ll be able to sharpen your skills and boost your confidence and do your very best on test day Features A diagnostic test Two complete sample ACP exams 200 additional test like practice questions Practical examples that show agile management processes in the everyday workplace **Dr. Dobb's Journal** ,2008 MSDN Magazine ,2008 **Agile for Project Managers** Denise Canty,2015-02-24 Agile project management is a proven approach for designing and delivering software with improved value to customers Agility is all about self directed teams feedback light documentation and working software with shorter development cycles The role of the project manager with agile differs significantly from traditional project management in th **Book Review Index - 2009 Cumulation** Dana Ferguson,2009-08 Book Review Index provides quick access to reviews of books periodicals books on tape and electronic media representing a wide range of popular academic and professional interests The up to date coverage wide scope and inclusion of citations for both newly published and older materials make Book Review Index an exceptionally useful reference tool More than 600 publications are indexed including journals and national general interest publications and newspapers Book Review Index is available in a three issue subscription covering the current year or as an annual cumulation covering

the past year *Making Sense of Agile Project Management* Charles G. Cobb, 2011-02-08 Making Sense of Agile Project Management Business Economics Project Management The essential primer to successfully implementing agile project management into an overall business strategy For a project to be truly successful its management strategy must be flexible enough to adapt to dynamic and rapidly evolving business needs Making Sense of Agile Project Management helps project managers think outside the box by presenting a deep exploration of agile principles methodologies and practices Straying from traditional bureaucratic procedures that are rigidly defined this book espouses a heavy reliance on the training and skill of collaborative cross functional teams to adapt the methodology to the problem that they are attempting to solve rather than force fitting a project to a particular methodology Making Sense of Agile Project Management Focuses on how agile project management fits with other more traditional project management models to provide a more effective strategy Includes many cases taken from real world companies illustrating good and bad agile implementation Provides coverage that is balanced and objective with discussion of both agile and non agile methodologies Making Sense of Agile Project Management employs a straightforward approach that enables project managers to grasp concepts quickly and develop adaptable management tools for creating a vibrant and fluid business environment By utilizing the principles laid out in this book business managers and leaders will strengthen their ability to meet the risks and complexities of any individual project and better understand how to blend the appropriate balance of control and agility into an overall business strategy **Informationweek** ,1999

Managing Agile Projects Sanjiv Augustine, 2005 Your Hands On In the Trenches Guide to Successfully Leading Agile Projects Agile methods promise to infuse development with unprecedented flexibility speed and value and these promises are attracting IT organizations worldwide However agile methods often fail to clearly define the manager's role and many managers have been reluctant to buy in Now expert project manager Sanjiv Augustine introduces agility from the manager's point of view offering a proven management framework that addresses everything from team building to project control Augustine bridges the disconnect between the assumptions and techniques of traditional and agile management demonstrating why agility is better aligned with today's project realities and how to simplify your transition Using a detailed case study he shows how agile methods can scale to succeed in even the largest projects Defining a high value role for the manager in agile project environments Refocusing on outcomes not rigid plans processes or controls Structuring and building adaptive self organizing organic teams Forming a guiding vision that aligns your team behind a common purpose Empowering your team with the information it needs to succeed Managing the flow of customer value from one creative stage to the next Leveraging your team members strengths as whole persons Implementing full life cycle agility from planning and coding to maintenance and knowledge transfer Customizing agile methods to your unique environment Becoming an adaptive leader who can inspire and energize agile teams Whether you're a technical or business manager Managing Agile Projects gives you all the tools you need to implement agility in your environment and reap its full benefits Managing Agile Projects is part of the

Robert C Martin series c Copyright Pearson Education All rights reserved **Economic Review** ,2007 **Agile Project Management** Jim Highsmith,2004-04-06 Please note there is now a second edition of this book available with the ISBN of 0321658396 Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy Rob Austin Assistant Professor Harvard Business School This is the project management book we ve all been waiting for the book that effectively combines Agile methods and rigorous project management Not only does this book help us make sense of project management in this current world of iterative incremental Agile methods but it s an all around good read Lynne Ellen Sr VP CIO DTE Energy Finally a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management Jim s book has provided a service to all of us Neville R oy Singham CEO ThoughtWorks Inc The world of product development is becoming more dynamic and uncertain Many managers cope by reinforcing processes adding documentation or further honing costs This isn t working Highsmith brilliantly guides us into an alternative that fits the times Preston G Smith principal New Product Dynamics coauthor Developing Products in Half the Time One of the field s leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why APM should be in every manager s toolkit thoroughly addressing the questions project managers raise about Agile approaches He systematically introduces the five phase APM framework then presents specific proven tools for every project participant Coverage includes Six principles of Agile Project Management How to capitalize on emerging new product development technologies Putting customers at the center of your project where they belong Creating adaptive teams that respond quickly to changes in your project s ecosystem Which projects will benefit from APM and which won t APM s five phases Envision Speculate Explore Adapt Close APM practices including the Product Vision Box and Project Data Sheet Leveraging your PMI skills in Agile environments Scaling APM to larger projects and teams For every project manager team leader and team member

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