**Edited by Birgit Schyns and Tiffany Hansbrough** 

# WHEN LEADERSHIP GOES WRONG



Destructive Leadership,
Wistakes,
and
Ethical Failures

**Craig E. Johnson** 

When Leadership Goes Wrong Birgit Schyns, Tiffany Hansbrough, 2010-08-01 The leadership landscape has begun to shift Researchers have started to realize that previous conceptualizations of leadership that focus only on the positive aspects of leadership are too narrow and may represent a romantic notion of leadership A growing body of inquiry has emerged with a focus on the darker side of leadership Allowing for the possibility that leaders can also do harm either intentionally or unintentionally broadens the scope of leadership studies and serves to increase the practical implications of leadership research This book brings together contributions by scholars from several different countries addressing topics such as narcissistic and destructive leadership ethical leadership and leader errors The Challenges for New Principals in the Twenty-first Century: Developing Leadership Capabilities Through Professional Support Alan R. Shoho, Birgit Schyns, Charles Wankel, S. Gayle Baugh, 2010 **Research Handbook on Destructive Leadership** Birgit Schyns, Pedro Neves, Kimberley Breevaart, 2024-09-06 In this Research Handbook Birgit Schyns Pedro Neves and Kimberley Breevaart bring together expert contributing authors to lay out a state of the art overview of destructive leadership and explore how this can cause harm to individuals teams organizations and even societies Outlining a breadth of methodologies the book provides new avenues for the investigation of destructive leadership to stimulate more systematic high quality research on the topic Leadership and Management Hypocrisy Selin Metin Camgöz, Özge Tayfur Ekmekci, 2021-07-08 Destructive Leadership and Management Hypocrisy Advances in Theory and Practice explores detailed insights into destructive leadership providing a deeper understanding of the implications of destructive leadership and valuable warnings and lessons to apply to your own career or organization The Dark Side of Organizational Behavior H. Cenk Sözen, H. Nejat Basım, 2022-07-15 The Dark Side of Organizational Behavior aims to gather all the micro and meso level topics about the dark side of organizations that may guide management practitioners researchers and students The history before the modern human civilization is full of multiple types of conflicts wars struggles and violence Modernization project has constructed a desired reality of human being and has somehow concealed the dark side of human interactions Through this outlook this book explores the realities of the dark side of organizations and how these realities may have the potential to change previous assumptions about business life The field of organizational behavior is dominated by the positive aspects of the business life but conflict war struggle and violence have always been a part of history It is not possible to isolate organizational participants from negative emotions like hostility dislike hate jealousy rage and revenge A manager may devote most of their time to cope with conflicts deviant behaviors ambitious individuals gossips and dysfunctional rivalry among employees It is evident that negative events and interactions among employees cost more time and energy for a manager than the positive side of organizational life Therefore exploring the realities of the dark side of organizations may have the potential to change previous assumptions about business life This book will be of interest to researchers academics practitioners and advanced students in the fields of

organizational studies and behavior human resource management employment relations and organizational psychology Meeting the Ethical Challenges of Leadership Craig E. Johnson, 2017-01-10 Ethics is at the heart of leadership All leaders assume ethical burdens and must make every effort to make informed ethical decisions and foster ethical behavior among followers The Sixth Edition of Meeting the Ethical Challenges of Leadership Casting Light or Shadow explores the ethical demands of leadership and the dark side of leadership Author Craig E Johnson takes a multidisciplinary approach to leadership ethics drawing from many fields of research to help readers make moral decisions lead in a moral manner and create an ethical culture Packed with real world case studies examples self assessments and applications this fully updated new edition is designed to increase students ethical competence and leadership abilities **Leadership in Organizations** John Storey, 2016-06-10 This third edition of Leadership in Organizations Current Issues and Key Trends builds on the success of the previous versions with new and updated chapters providing fresh and lively insights into a subject that can often be tricky to pin down Leadership in Organizations carefully balances theory and practice including critical perspectives to examine fundamental questions about the meaning of leadership its use and its development Readers will benefit from the text s rich use of cases and examples of real life tensions challenges and successful outcomes of leadership practice. The book also sets itself apart through its distinctive focus on leadership within the wider contexts of politics economics and public policy as well as organizational behaviour and management New elements for this edition include The moral pitfalls of leadership Leadership roles under crisis conditions Fresh analysis of the impact of leadership on performance outcomes This is the ideal text for advanced students of leadership studies as well as practitioners looking to deepen their understanding of the leadership process and to enhance their leadership skills The Dark Side of Leadership Bekir Emre Kurtulmus, 2018-12-12 Contrary to the notion that leaders contribute to positive behaviour within organisations this book reflects growing interest in the dark side of leadership the unethical and immoral personalities that can reside in positions of power Drawing on empirical and theoretical analysis the author examines immorality within leadership and the underlying causes behind this behaviour Focusing on the impact of institutional pressures this book analyses how such behaviour is influenced by internal and external factors By employing a theoretical framework the author seeks to demonstrate that institutions either compel leaders to be ethical and moral or in contrast they actually provide legitimacy for immoral actions An insightful and thought provoking read The Dark Side of Leadership will be of interest to those studying leadership HRM and business ethics as well as social psychology scholars Leadership and the Ethics of Influence Terry L. Price, 2020-03-02 How do leaders influence others Although they sometimes appeal directly to good reasons which we associate with rational persuasion leaders also use guilt pressure flattery bullying and rewards and punishment all to get the behaviors that they want Even when leaders refrain from outright lying they are nevertheless known to practice something approaching perhaps reaching the level of manipulation Influence therefore presents a serious ethical problem across

leadership contexts Leadership and the Ethics of Influence argues that influence puts leaders at risk of using people It is generally disrespectful of autonomy to figure out what makes people tick in an effort to handle them In contrast with physical force influence works through agency not around it Despite this feature of influence and to a large extent because of it the everyday influence associated with leadership is often morally troublesome What matters morally is not only whether agency is bypassed or overridden but also who is ultimately in control This book uses philosophy and leadership studies to show how leaders across different contexts can be justified in getting followers to do things Connecting moral theory to leadership theory and especially to charismatic leadership authentic leadership transforming leadership and ethical leadership this book is essential reading for leadership scholars students and practitioners **Theory and Practice of Leadership** Roger Gill,2011-12-15 Praise for the first edition At last a well written balanced and insightful British book on leadership It is probable that every theory and assertion of consequence is commented upon A real tour de force Emeritus Professor Gerry Randell University of Bradford School of Management Theory and Practice of Leadership is an all encompassing global review of examples and case studies that is both comprehensive and easily adaptable to almost any situation one would encounter in leading people Richard J Conwell Nova Southeastern University Journal of Applied Management and Entrepreneurship If you are looking for a more holistic and critical take on the field of leadership look no further The second edition of this engaging and highly respected text offers an exploration of leadership in a variety of contexts both profit orientated and non profit New to this edition Refined to capture and delineate the essential theories more clearly with broader coverage taking in the latest developments in areas such as change politics assessment and development of leadership and multiple intelligences Further development of a new integrative model of core leadership themes and practices Abundant examples and illustrations together with detailed explanations of how they apply in practice A companion website with an Instructor's Manual PowerPoint slides links to additional case studies and full text journal articles Theory and Practice of Leadership will prove a highly stimulating read for undergraduate and postgraduate students of leadership and related subjects as well as management consultants and practising managers

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