

Chapter 5. Used Vehicle Sales



Dealership Accounting Training Manual



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Toyota Dealer Accounting Manual

Roman Wölfel



Toyota Dealer Accounting Manual:

The Origin of Competitive Strength Akira Kawahara, 2012-12-06 When the war ended on August 15, 1945 I was a naval engineering cadet at the Kure Navy Yard near Hiroshima Japan. A week later I was demobilized and returned to my home in Tokyo fortunate not to find it ravaged by firebombing. At the beginning of September a large contingent of the American occupation forces led by General Douglas MacArthur moved its base from Yokohama to Tokyo. Near my home I watched a procession of American military motor vehicles snaking along Highway 1. This truly awe inspiring cavalcade included jeeps, two and a half ton trucks and enormous trailers mounted with tanks and artillery. At the time I was a 21 year old student in the Machinery Section of Engineering at the Tokyo Imperial University. Watching that magnificent parade of military vehicles I was more than impressed by the gap in industrial strength between Japan and the U.S. That realization led me to devote my whole life to the development of the Japanese auto industry. I wrote a small article concerning this incident in *Nikkei Sangyo Shimbun* one of the leading business newspapers in Japan on May 2, 1983. The English translation of this story was carried in the July 3, 1983 edition of the *Topeka Capital Journal* and the September 13, 1983 issue of the *Asian Wall Street Journal*. The *Topeka Capital Journal* headline read "MacArthur's Jeeps Were the Toyota Catalyst".

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