



Book Review

Tourism and Inclusive Growth in Small Island Developing States. M.P. Hampton, J. Jeyacheya. Commonwealth Secretariat, London (2013). Price £22.49, 104 pp. (paperback), ISBN: 978-1-84929-307-1

Small island developing states (SIDS) are often viewed as being vulnerable to economic shocks since these islands may possess limited resources to sustain economic growth. Thus, consideration of inclusive growth strategies is welcomed. This book is written by Hampton and Jeyacheya (2013) and is a report supported by the Commonwealth Secretariat and the World Bank. The authors suggested that the tourism sector plays a 'catalytic role' in small island developing states. Developing the tourism sector however, comes with certain challenges which make it a limited growth strategy for SIDS, and therefore the authors sought to report on these challenges by providing numerous pieces of evidence from four SIDS, Jamaica, Maldives, Mauritius and Seychelles. The book comprises five (5) chapters and several pages were assigned to appendices with data from the SIDS cases. Broadly, the peculiarity of many SIDS is that these are placed in vast oceans and seas. This adds to their beauty and tourism potential on one side and limits their accessibility on the other. If there can be no tourism without travel, then to begin with, these states are disadvantaged unless these islands can build bridges to improve accessibility and this is the reason why the accessibility dimension would have added to the contribution of this work.

Chapter 1 entitled 'challenges and contributions: tourism development in SIDS' pertains to the economic transformative power of tourism activity. There are definite advantages with SIDS providing greater diversity but at the same time tourism development has emerged into a form of economic dependence or a cycle which cannot be broken to create the inclusive growth the authors refer to. The point is made that inclusive growth requires innovation. Consideration of the kinds of innovations which create inclusive growth would have improved the contribution of the report and perhaps this would have involved research into the tourism policies and plans of SIDS. For instance, the idea that tourism should be people-centred as a long term intention of the Trinidad and Tobago Tourism Master Plan seemed flawed particularly since tourism in Tobago has been stymied as a result of the dual governor arrangement for tourism development (McLeod & Airey, 2007). In addition, the direct economic benefits of tourism are well known, what is not well known is the volume of tourism activity that is required to sustain tourism in SIDS. This is somewhat related to the data constraints of SIDS and this is a point mentioned by the authors throughout the report. Certainly the formula will be different based on an island's geographic, demographic and political characteristics but a framework is needed to guide tourism development in SIDS. The cycle of being small and having limited resources and remaining small because these resources are underutilised need to

be broken for sustained tourism development. Croes (2011) draws reference to this 'cycle of smallness' in the book entitled 'The Small Island Paradox: tourism specialization as a potential solution'. There is also a suggestion that tourism can reduce poverty in SIDS (Scheyvens & Momsen, 2008). Hence the importance of understanding the issue of inclusive growth, however, while this issue may be relevant for some SIDS it may not be critical for others. It would have been useful if the authors considered successful SIDS in terms of their tourism development and growth. The factors which bring about the fortunes of successful tourism in SIDS need to be considered to give a rounded perspective of tourism development in small island states.

Chapter 2 considers the linkage and leakage issues in relation to tourism in SIDS. This is the core consideration of this book and the authors choose to utilise the supply chain as the basis for understanding inclusive growth. It is agreed that research is needed into supply chain management in the local tourism and hospitality industries and in particular an understanding of the links between the island's external and internal distribution systems are needed for chain co-ordination. This is an important point of the work. The common notion is that there are barriers to local suppliers to enter this supply chain by virtue of meeting the standards of a buyer-led chain. The question is, why is the chain buyer-led? If tourists are motivated to travel from the mundane and immerse into new experiences, then, what are the causes of this buyer-led chain? Perhaps the issue relates to the marketing images which convert a tourist destination experience into products and expectations. The issue is compounded by the power of international brands and therefore chain management may be a function of brand protection. In such a context, local suppliers cannot compete with international suppliers for the same products and services. Also, the authors suggested that the resourcing of SIDS makes the supply chain dysfunctional and several times mention was made of cold storage units and trucks in Seychelles and Jamaica. This seems to be an issue that could be easily solved. Perhaps the authors needed to take a marketing related rather than an operations related focus on this issue of linkages versus leakages in the tourism sector of SIDS. This would have added new knowledge and broaden the perspective about supply chain management.

Chapter 3 makes a contribution to understanding the impact of the cruise ship industry on SIDS. An important question however is whether small island tourist destinations can develop without this industry. The argument that is often used to justify cruise tourism is the hope that those excursionists can be converted into stay-over visitors. The authors made the point that these vessels stay a short time at port. Then, if the longer the stay the greater the expenditure, cruise tourism seems to be an unattractive product of the destination mix of a successful tourism destination. The really attractive option is the home port where there is at least one over-night. SIDS as home ports can also benefit from the provisioning of

Tourism And Inclusive Growth In Small Island Developing States

Walter Leal Filho



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Table of Contents Tourism And Inclusive Growth In Small Island Developing States

1. Understanding the eBook Tourism And Inclusive Growth In Small Island Developing States
 - The Rise of Digital Reading Tourism And Inclusive Growth In Small Island Developing States
 - Advantages of eBooks Over Traditional Books
2. Identifying Tourism And Inclusive Growth In Small Island Developing States
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Tourism And Inclusive Growth In Small Island Developing States
 - User-Friendly Interface
4. Exploring eBook Recommendations from Tourism And Inclusive Growth In Small Island Developing States

- Personalized Recommendations
- Tourism And Inclusive Growth In Small Island Developing States User Reviews and Ratings
- Tourism And Inclusive Growth In Small Island Developing States and Bestseller Lists
- 5. Accessing Tourism And Inclusive Growth In Small Island Developing States Free and Paid eBooks
 - Tourism And Inclusive Growth In Small Island Developing States Public Domain eBooks
 - Tourism And Inclusive Growth In Small Island Developing States eBook Subscription Services
 - Tourism And Inclusive Growth In Small Island Developing States Budget-Friendly Options
- 6. Navigating Tourism And Inclusive Growth In Small Island Developing States eBook Formats
 - ePub, PDF, MOBI, and More
 - Tourism And Inclusive Growth In Small Island Developing States Compatibility with Devices
 - Tourism And Inclusive Growth In Small Island Developing States Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Tourism And Inclusive Growth In Small Island Developing States
 - Highlighting and Note-Taking Tourism And Inclusive Growth In Small Island Developing States
 - Interactive Elements Tourism And Inclusive Growth In Small Island Developing States
- 8. Staying Engaged with Tourism And Inclusive Growth In Small Island Developing States
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Tourism And Inclusive Growth In Small Island Developing States
- 9. Balancing eBooks and Physical Books Tourism And Inclusive Growth In Small Island Developing States
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Tourism And Inclusive Growth In Small Island Developing States
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Tourism And Inclusive Growth In Small Island Developing States
 - Setting Reading Goals Tourism And Inclusive Growth In Small Island Developing States
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Tourism And Inclusive Growth In Small Island Developing States

- Fact-Checking eBook Content of Tourism And Inclusive Growth In Small Island Developing States
- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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