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A PRODUCTIVITY PRESS BOOK

Tpm For Supervisors The Shopfloor Series

Shigeo Shingo, Andrew P. Dillon



Tpm For Supervisors The Shopfloor Series:

TPM for Supervisors Productivity Press,1996-10-15 The benefits of advanced manufacturing methods can't be realized until they're practiced consistently and proficiently by your entire workforce. Here's a simple low cost way to get everyone on board quickly. This small book presents the basic methodology of TPM and focuses on hands-on activities for shopfloor teams to maximize equipment effectiveness. Feedback from our customers indicates that this book has been used primarily by shopfloor supervisors to lead operator teams in implementing TPM programs. For the most cost effective on site education every supervisor and team leader in your operation should read this book. TPM for Supervisors offers an overview of the basic features of TPM as well as the implementation process in an easy to follow presentation. It focuses on the important role of supervisors in maximizing equipment effectiveness. For the most cost effective on site education every supervisor in your operation should read this book. It presents the basic methodology of TPM in clear accessible language and will help supervisors implement TPM improvement activities on the shop floor. It's the best way to ensure a companywide understanding of TPM.

TPM for Supervisors Productivity Press,1996 The benefits of advanced manufacturing methods can't be realized until they're practiced consistently and proficiently by your entire workforce. Here's a simple low cost way to get everyone on board quickly. This small book presents the basic methodology of TPM and focuses on hands-on activities for shopfloor teams to maximize equipment effectiveness. Feedback from our customers indicates that this book has been used primarily by shopfloor supervisors to lead operator teams in implementing TPM programs. For the most cost effective on site education every supervisor and team leader in your operation should read this book. TPM for Supervisors offers an overview of the basic features of TPM as well as the implementation process in an easy to follow presentation. It focuses on the important role of supervisors in maximizing equipment effectiveness. For the most cost effective on site education every supervisor in your operation should read this book. It presents the basic methodology of TPM in clear accessible language and will help supervisors implement TPM improvement activities on the shop floor. It's the best way to ensure a companywide understanding of TPM.

Kanban for the Shopfloor Productivity Press Development Team,2020-06-29 Kanban is the name given to the inventory control card used in a pull system. The primary benefit of kanban is to reduce overproduction, the worst of the seven deadly wastes. A true kanban system produces exactly what is ordered when it is ordered and in the quantities ordered. It is essentially a dynamic work order that moves with the material. Each kanban identifies the part or subassembly unit and indicates where each one came from and where each is going. Used this way, kanban acts as a system of information that integrates your plant, connects all processes one to another and connects the entire value stream to customer demand. Kanban for the Shopfloor provides a working manual for those seeking to implement this method of production control in any operation. It defines the various terms and methods employed in kanbans and illustrates how when adhered to, kanban is an element of continuous improvement that ultimately leads to the ideal of one piece flow. In addition to

reducing the waste of overproduction kanban will help your company increase flexibility to respond to customer demand coordinate production of small lots and wide product variety and simplify the procurement process About the Shopfloor Series Put proven improvement tools in the hands of your entire workforce Progressive shopfloor improvement techniques are imperative for manufacturers who want to stay competitive and to achieve world class excellence And it s the comprehensive education of all shopfloor workers that ensures full participation and success when implementing new programs The Shopfloor Series books make practical information accessible to everyone by presenting major concepts and tools in simple clear language and at a reading level that has been adjusted for operators by skilled instructional designers One main idea is presented every two to four pages so that the book can be picked up and put down easily Each chapter begins with an overview and ends with a summary section Helpful illustrations are used throughout Other topics in the Shopfloor Series Kanban 5S Quick Changeover Mistake Proofing Just in Time TPM Cellular Manufacturing *TPM for Workshop Leaders* Shirose Kunio,2017-10-06 Workshop leaders play a central role in your company s efforts to implement TPM Once your workers have been divided into small groups to learn the fundamentals of TPM it is the group leader who spearheads ongoing training and implementation activities With quick reading people oriented practicality this new book addresses the role of the workshop leader in maximizing the benefits of TPM A top TPM consultant in Japan Kunio Shirose Incorporates cartoons and graphics to convey the hands on leadership issues of TPM implementation Uses case studies to reinforce his ideas on training and managing equipment operators in the care of their equipment Itemizes specific activities that must be undertaken to search out correct and control defects to remedy equipment shortcomings He also addresses the cooperative relationship necessary between maintenance and production and leaves you with an understanding of the three imperatives for successful TPM implementation to change the quality and functioning of the equipment the way operators think about equipment and the workplace Originally published by the Japan Management Association Pull Production for the Shopfloor Productivity Press Development Team,2017-07-27 In a pull production system the final process pulls needed parts from the previous process which pulls from the process before it and so on as determined by customer demand This allows you to operate without preset schedules and avoid unnecessary costs wastes and delays on the manufacturing floor Pull Production for the Shopfloor introduces production teams and managers to basic pull production concepts enabling them to begin understanding planning and implementing this lean tool Use this book to get everyone on board to reduce work in process inventory lead time and other profit draining expenses This book will enable plant managers to explain and thereby get support the support they need from higher management for their pull implementation efforts In this book you will learn about Key concepts and applications of pull production The five steps to implementing a pull production system Production leveling Line balancing Managing pull production with kanban One piece flow production Linking your suppliers to your pull production system Productivity s Shopfloor Series books offer a simple cost effective approach for building basic knowledge

about key manufacturing improvement topics Like all our Shopfloor Series books Pull Production for the Shopfloor includes innovative instructional features that are the signature of the Shopfloor Series The goal to place powerful and proven improvement tools such as pull production techniques in the hands of your entire workforce Key learning features include Well organized and easy to assimilate learning Chapter overviews and summaries Questions throughout each chapter to help you apply the learning to your own workplace Drawings and illustrations Margin icons that flag definitions main points and other highlights

Standard Work for the Shopfloor 0 Productivity Press Development Team,2024-11-01 Standard work is an agreed upon set of work procedures that effectively combines people materials and machines to maintain quality efficiency safety and predictability Work is described precisely in terms of cycle time work in process sequence time layout and the inventory needed to conduct the activity Standard work begins as an improvement baseline and evolves into a reliable method It establishes the best activities and sequence steps to maximize performance and minimize waste In this book you will learn about The characteristics of standards Key benefits and applications of standardization Standard work concepts and calculations Standard work steps and documentation Using standard work manuals charts and worksheets Cell staffing line balancing and full work Productivity s Shopfloor Series books offer a simple cost effective approach for building basic knowledge about key manufacturing improvement topics Like all our Shopfloor Series books Standard Work for the Shopfloor includes innovative instructional features that are the signature of the Shopfloor Series The goal to place powerful and proven improvement tools such as pull production techniques in the hands of your entire workforce

[The 12 Principles of Manufacturing Excellence](#) Larry E. Fast,2015-09-24 Following in the tradition of its bestselling predecessor The 12 Principles of Manufacturing Excellence A Lean Leader s Guide to Achieving and Sustaining Excellence Second Edition outlines a comprehensive proven process for delivering world class performance while also cultivating the right culture through leadership mentoring and hourly asso

Focused Equipment Improvement for TPM Teams Japan Institute of Plant Maintenance,2017-11-13 As distinguished from autonomous maintenance where the main goal is to restore basic conditions of cleanliness lubrication and proper fastening to prevent accelerated deterioration FEI looks at specific losses or design weaknesses that everyone previously thought they just had to live with Once your TPM operator teams are progressing with their daily autonomous maintenance activities you will want to take the next advanced step in TPM training with this book Key Features a simple and powerful introduction to P M Analysis hints for unraveling breakdown analysis numerous ideas for simplifying and shortening setups ideas for eliminating minor stoppages and speed losses basic concepts of building quality into processing real life examples from a leading Japanese tool company

Kaizen for the Shop Floor Productivity Press Development Team,2002-02-01 The philosophy of kaizen which simply means continuous improvement needs to adopted by any organization seeking to implement lean improvements that go beyond cost cutting Kaizen events are opportunities to make focused changes in the workplace Kaizen for the Shopfloor takes readers through the critical steps for

conducting a very effective kaizen event one that is well planned well implemented and well documented As the newest addition to the Shingo Prize Winning Shopfloor Series Kaizen for the Shopfloor distills the complexities of jump starting lean processes into an easily accessible format for those frontline employees who make lean possible About the Shopfloor Series Put proven improvement tools in the hands of your entire workforce Progressive shopfloor improvement techniques are imperative for manufacturers who want to stay competitive and to achieve world class excellence And it s the comprehensive education of all shopfloor workers that ensures full participation and success when implementing new programs The Shopfloor Series books make practical information accessible to everyone by presenting major concepts and tools in simple clear language and at a reading level that has been adjusted for operators by skilled instructional designers One main idea is presented every two to four pages so that the book can be picked up and put down easily Each chapter begins with an overview and ends with a summary section Helpful illustrations are used throughout

TPM for the Lean Factory Keisuke Arai,2017-10-06 Lean manufacturing cannot happen in a factory that lacks dependable effective equipment Breakdowns and processing defects translate into excess work in process and finished inventory kept on hand just in case Recurring minor stoppages force employees to watch automated equipment that should run by itself TPM gives a framework for addressing such problems but many companies implement TPM at a superficial level and the resulting productivity gains fall short of their potential If your TPM implementation has resulted in posters and logos rather than a rise of productivity how are you addressing this halt of progress In TPM for the Lean Factory authors Sekine and Arai teach you to identify and attack the key equipment related problems and misunderstandings that make plants miss their lean manufacturing goals Written for companies with a basic TPM framework already in place you ll learn three powerful approaches for cutting this waste The new 5Ss focusing on standard locations and labeling through the first 2Ss Instant maintenance mastering quick repairs of minor equipment failures Improved setup operations organizing the preparation to save time and prevent errors Chapters on cell design product and process quality factor testing and daily equipment inspection give you additional weapons for fighting waste and low productivity For practical application an implementation overview summarizes the steps for each topic keyed to a set of 50 adaptable worksheets and examples A practical and supportive resource TPM for the Lean Factory extends a fresh vision and focus to help you get top results from your TPM efforts

Practical TPM James Leflar,2001-01-05 Agilent Technologies formerly Hewlett Packard s Test and Measurement Division operates an integrated circuit fabrication plant in Fort Collins Colorado Guided by Masaji Taijiri the author of 7 Steps to Autonomous Maintenance see page 34 author Jim Leflar and his team at Agilent developed a complete TPM program for the complex equipment on their shop floor Drawn from these experiences Practical TPM is a must read for anyone who wants to begin successful TPM implementation Part I explains the fundamental concepts of TPM including the six basic principles of TPM the goals of TPM cultural changes resulting from TPM and the keys to successful implementation Part II the heart of the book describes in step by step detail

the evolution of Agilent's TPM program Each phase is clearly defined and demonstrated the working tools and systems developed by the Agilent TPM team in the process are discussed at length To conclude Part III focuses on developing a vision and a strategy for your own successful TPM program Replete with annotated photographs and illustrations documenting Agilent's successful program Practical TPM Successful Equipment Management at Agilent Technologies offers an invaluable roadmap to TPM implementation The book covers A step by step TPM program as implemented at a major US corporation The 5 why analysis method Examples of one point lessons Using visual controls in a TPM program Tools for understanding equipment failures Improving machine productivity Improvement metrics Master checklists and forms Developing activity boards Appendices containing examples of maintenance training materials For a PDF file with the preface and table of contents [click here](#) For a PDF file with the first chapter [click here](#) *TPM in Process Industries* Tokutaro Suzuki, 2017-10-06 Process industries have a particularly urgent need for collaborative equipment management systems but until now have lacked for programs directed toward their specific needs TPM in Process Industries brings together top consultants from the Japan Institute of Plant Maintenance to modify the original TPM Development Program In this volume they demonstrate how to analyze process environments and equipment issues including process loss structure and calculation autonomous maintenance equipment and process improvement and quality maintenance For all organizations managing large equipment facing low operator machine ratios or implementing extensive improvement this text is an invaluable resource

Implementing TPM Andrew Ginder, Alan Robinson, Charles J. Robinson, 2020-08-26 This book provides an understanding of the complexity and comprehensiveness of the total productive maintenance TPM process It supplements works by Japanese authors with guidance and detail on how the TPM process relates to North American plants or facilities **THE SHOP MANAGERS HANDBOOK** John S. Hackley, 2025-03-14 The Shop Managers Handbook is a comprehensive and practical guide created for small job shop manufacturers who are facing challenges with profitability and getting jobs done on time This handbook explores five critical business disciplines essential for any small business to succeed In addition to these core elements the handbook shares valuable insights and firsthand lessons learned from the author's experiences Together these components create a cohesive framework designed to promote sustainable growth and success for shop owners **5 Pillars of the Visual Workplace** Hiroyuki Hirano, 1995-01-01 Increase Profitability and Decrease Liability with 5S A critically yet often overlooked area in the visual workplace is the concept of continuous improvement In this important work JIT expert Hiroyuki Hirano introduces his 5S System Sort Set In Order Shine Standardize and Sustain These steps are designed to improve efficiency strengthen maintenance and provide continuous improvement in all facets of a company's operations Addressing the skepticism of executives who deride the 5S System for its simplicity the author revered for his no nonsense approach warns of disastrous consequences for companies that fail to recognize its value if they cannot successfully implement 5S there is little hope of integrating large scale changes such as JIT or re engineering Presented in a

thorough detailed style 5 Pillars of the Visual Workplace explains why the 5S s are so important as well as the nuts and bolts of 5S implementation Filled with numerous case studies hundreds of graphic illustrations and training materials including over forty 5S user forms this volume is a must have guide for organizations seeking to thrive To introduce the 5S system and sell its use to executives as well as workers consider purchasing 5S System An Introduction DVD Catalog no PP5934

Adhering to the principle of efficiency that defines this revolutionary and proven system this video succinctly explains what is involved who should participate and what it will take to get started **A Study of the Toyota Production System** Shigeo Shingo, Andrew P. Dillon, 1989-10-01 This is the green book that started it all the first book in English on JIT written from the engineer s viewpoint When Omark Industries bought 500 copies and studied it companywide Omark became the American pioneer in JIT Here is Dr Shingo s classic industrial engineering rationale for the priority of process based over operational improvements in manufacturing He explains the basic mechanisms of the Toyota production system examines production as a functional network of processes and operations and then discusses the mechanism necessary to make JIT possible in any manufacturing plant Provides original source material on Just In Time Demonstrates new ways to think about profit inventory waste and productivity Explains the principles of leveling standard work procedures multi machine handling supplier relations and much more If you are a serious student of manufacturing you will benefit greatly from reading this primary resource on the powerful fundamentals of JIT **Toyota Production System** Taiichi Ohno, 2019-12-17 In this classic text Taiichi Ohno inventor of the Toyota Production System and Lean manufacturing shares the genius that sets him apart as one of the most disciplined and creative thinkers of our time Combining his candid insights with a rigorous analysis of Toyota s attempts at Lean production Ohno s book explains how Lean principles can improve any production endeavor A historical and philosophical description of just in time and Lean manufacturing this work is a must read for all students of human progress On a more practical level it continues to provide inspiration and instruction for those seeking to improve efficiency through the elimination of waste The Unshackled Organization Jeffrey Goldstein, 1994-05-01 dtPublisher s Messagedd In a time when managers are scrambling to find methods to maneuver through the madness of a completely unpredictable business environment Jeffrey Goldstein s answers are surprising challenging and sometimes controversial But when applied they reveal the key to highly refined organization functioning In The Unshackled Organization consultant and management professor Jeffrey Goldstein examines new territory with his exploration into how change happens within an organization Utilizing leading edge scientific and social theories about change including non linear far from equilibrium chaos theory and system dynamics Goldstein shows that only through self organization can natural lasting change occur The theory behind self organization arises from the idea of allowing and even amplifying unpredictable fluctuation rather than abolishing or controlling it In other words don t fight it Change imposed from above often is not accepted with open arms by employees But out of the chaos of change that emerges from within the organization will come long lasting structural improvements

instead of short term Band Aid solutions This is a dramatic new way of looking at change one that means rethinking how change happens within an organization and how you can encourage the process This book is a pragmatic guide for managers executives consultants and other change agents More than an academic discourse on a new theory of change it is filled with real world examples about diverse types of change in a variety of business and service organizations This is information you can start using today to support true change within your organization Contents Publisher s Message Preface Chapter One New Wine Skins Chapter Two Growth in Nonlinear Systems Chapter Three The Dynamics of Self Organization Chapter Four From Resistance to Attraction Chapter Five The Equilibrium Effect of Self Fulfilling Prophecies Chapter Six Generating Far From Equilibrium Conditions Chapter Seven Working With Boundaries Chapter Eight Differences That Make A Difference Chapter Nine The Cauldron of Change Chapter Ten The Magic Theatre Epilogue Notes About the Author Index

Zero Quality Control Shigeo Shingo,1986-04-01 A combination of source inspection and mistake proofing devices is the only method to get you to zero defects Shigeo Shingo shows you how this proven system for reducing errors turns out the highest quality products in the shortest period of time Shingo provides 112 specific examples of poka yoke development devices on the shop floor most of them costing less than 100 to implement He also discusses inspection systems quality control circles and the function of management with regard to inspection

The Visual Factory Michel Greif,2017-12-01 If you re aware of the tremendous improvements achieved in productivity and quality as a result of employee involvement then you ll appreciate the great value of creating a visual factory This book explains why conventional work areas where fragmented information flows from top to bottom must be replaced by the visual workplace where information flows in every direction It details how visual management can make the factory a place where workers and supervisors freely communicate so that every employee can take improvement action The author s year long worldwide research resulted in an abundance of practical recommendations The communication techniques he suggests will Foster cohesion within groups of employees Turn fault based into fact based communication Overcome such problems as absenteeism and high defect rates Stimulate an unending flow of suggestions from employees A valuable resource for plant operations and human relations managers this text discusses how successful companies develop meeting and communication areas communicate work standard production controls such as kanban and make goals and progress visible Over 200 diagrams and photos illustrate the numerous visual techniques discussed

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