WARGAMING FOR LEADERS



STRATEGIC DECISION MAKING FROM THE BATTLEFIELD TO THE BOARDROOM

MARK HERMAN MARK FROST ROBERT KURZ

Jeffrey Appleget, Robert Burks, Frederick Cameron

Wargaming for Leaders: Strategic Decision Making from the Battlefield to the Boardroom Mark L. Herman, Mark D. Frost, 2008-12-01 If you had the opportunity to probe the future make strategic choices and view their consequences before making expensive and irretrievable decisions wouldn t you take advantage of it Of course you would And in a world of asymmetrical conflict security threats intense global competition and economic uncertainty there is an even higher premium on road testing plans and strategies whether they re spearheaded by government organizations transnational corporations or emerging megacommunities Wargaming for Leaders provides a methodology to get at the issues that one leader no matter how visionary cannot grasp on his or her own How By bringing together the real experts on the topic at hand to wage cognitive warfare Through tapping the collective wisdom surrounding an issue experts can experience the future in a risk free environment and find answers to questions that had not been on their radar often with unexpected and startling results With examples from the fields of military corporate and public policy three wargaming developers from Booz Allen Hamilton deliver compelling insights on this problem solving method including fascinating details on how A large equipment manufacturer determined whether making a merger was strategically right for its business growth as well as which technology investments it needed to drop A four star U S general tested his war plan for Iraq and uncovered specific fixes that might have prevented a prolonged conflict An increasingly clogged air traffic system faced a security versus convenience issue determined whether military airspace could be used during peak demand periods Wargaming allows organizations of every type and every size to organize information plot out scenarios and tap into the collective expertise of participants The results allow everyone to identify and tackle obstacles solve problems and find new ways to innovate and further performance goals Get ready for the battle of your organizational life and prepare to reap the spoils of victory Simulation and Wargaming Charles Turnitsa, Curtis Blais, Andreas Tolk, 2022-01-06 Understanding the potential synergies between computer simulation and wargaming Based on the insights of experts in both domains Simulation and Wargaming comprehensively explores the intersection between computer simulation and wargaming This book shows how the practice of wargaming can be augmented and provide more detail oriented insights using computer simulation particularly as the complexity of military operations and the need for computational decision aids increases The distinguished authors have hit upon two practical areas that have tremendous applications to share with one another but do not seem to be aware of that fact The book includes insights into The application of the data driven speed inherent to computer simulation to wargames The application of the insight and analysis gained from wargames to computer simulation. The areas of concern raised by the combination of these two disparate yet related fields New research and application opportunities emerging from the intersection Addressing professionals in the wargaming modeling and simulation industries as well as decision makers and organizational leaders involved with wargaming and simulation Simulation and Wargaming offers a multifaceted and

insightful read and provides the foundation for future interdisciplinary progress in both domains Handbook of Research on Character and Leadership Development in Military Schools Ryan, Mark Patrick, Weekes, Timothy L.,2021-01-22 Military academies have served youth for more than a century with proud traditions of producing graduates who are scholars leaders and athletes who adhere to a code of honor and ethical principles as they take the knowledge skills and dispositions gained at those academies into higher education the business world military service civic endeavors and the broader workforce There is a current gap and need for research that explores the various components of a K 20 military school college education and how those components successfully produce leaders of character for our military civic academic and business worlds both in the United States and abroad The Handbook of Research on Character and Leadership Development in Military Schools synthesizes research on the impact of military academies by providing a singular compendium of current academic studies on the graduates of military academies and the communities of which they enter after graduation The chapters will explore the academics leadership character development citizenship athletics and other dimensions of both global and national and both private and public military academies This book is ideal for current leaders staffs governing board members and alumni of military academies both in the United States and internationally along with policymakers government officials practitioners researchers academicians and students interested in the implications of character and leadership development on individuals enrolled in or graduated from military schools **Political Science Classroom** Mark Harvey, James Fielder, Ryan Gibb, 2022-08-31 This book is premised on the assumption that games and simulations provide welcome alternatives and supplements to traditional lectures and class discussions especially in political science classrooms where real world circumstances provide ideal applications of theory and policy prescriptions Implementing such an active learning program however is sometimes daunting to overburdened professors and teaching assistants This book addresses the challenges of using games and simulations in the political science classroom both online and in person Each chapter offers a game or simulation that politics teachers can use to teach course concepts and explains ways to execute it effectively In addition the authors in this volume make a proactive case for games and simulations Each chapter offers research to evaluate the effectiveness of the activity and pedagogical design best practices Thus the book not only serves as a game design resource but also offers demonstrable support for using games and simulations in the political science classroom Aimed at teachers at all levels from high school through college the book may be especially appealing to graduate students entering teaching for the first time and open to new teaching and learning approaches

Historical Simulation and Wargames Riccardo Masini,2024-09-18 This book is a comprehensive study on analog historical simulation games exploring both their theoretical concepts and practical solutions. It considers the various ways used by simulation games to depict the different dynamics of historical events and analyzes how commercial analog miniature and board wargames can become valuable tools for historical research and provide a more modern and captivating

interpretation of past events The nature of simulation is discussed exposing its differences with other forms of ludic activity both analog and digital as well as intellectual speculation Many of the most common game mechanics are analyzed in depth and in their practical use to answer whether reconstructive simulations dedicated to historical episodes can provide valuable reliable and useful insights for researchers It critically examines the challenges presented to game designers that look to produce an accurate even if not necessarily complex simulation of historical events The book will be of great interest to those curious about the potential applications of such a powerful research and experimental tool for historical sociologic and anthropologic research as well as wargaming and board gaming enthusiasts looking to gain a deeper understanding of the inner workings of historical simulations **Behavioral Strategy in Perspective** Mie Augier, Christina Fang, Violina Rindova, 2018-09-21 Behavioral strategy has evolved as a field the last decades both intellectually and institutionally This volume examines the relatively new field of behavioral strategy and its contribution to strategic management with papers reflecting the past and present of behavioral strategy as a field as well as possible avenues for future developments

Signal, 2008 The Craft of Wargaming Jeffrey Appleget, Robert Burks, Frederick Cameron, 2020-09-01 The Craft of Wargaming is designed to support supervisors planners and analysts who use wargames to support their organizations missions The authors focus on providing analysts and planners with a clear methodology that allows them to initiate design develop conduct and analyze wargames Built around the analytic wargaming construct organizations or individuals can easily adapt this methodology to construct educational and experiential wargames The book breaks the wargame creation process into five distinct phases Initiate Design Develop Conduct and Analyze For each phase the authors identify key tasks a wargaming team must address to have a reasonable chance at designing developing conducting and analyzing a successful wargame While these five stages are critical to the process of constructing any wargame it should be understood that the craft of wargaming is learned through active participation not by reading or watching This craft must be practiced as part of the learning process and the included practical exercises provide an opportunity to experience the construction of an analytical wargame The authors also discuss critical supervisory tasks that are essential to manage the wargaming team s efforts While the creators are focused on the design and development of the game itself supervisors must set conditions for the wargame to be a success best practices and beware of the pitfalls that may set the wargame up to fail worst practices The book demonstrates using the analytical wargaming framework to create relevant and useful planning wargames It also reinforces using the analytical wargaming framework for seminar wargames that without rigor are useless The book demonstrates the benefits of using the analytical wargaming process to design educational and experiential games

Simulation Gaming Through Times and Disciplines Marcin Wardaszko, Sebastiaan Meijer, Heide Lukosch, Hidehiko Kanegae, Willy Christian Kriz, Mariola Grzybowska-Brzezińska, 2021-03-26 This book constitutes revised selected papers from the 50th International Simulation and Gaming Association Conference ISAGA 2019 which took place in Warsaw Poland

during August 26 30 2019 The 38 papers presented in this volume were carefully reviewed and selected from 72 submissions. They were organized in topical sections named simulation gaming in the science space simulation gaming design and implementation simulation games for current challenges simulation games and gamification and board perspective on simulation gaming. The Routledge International Handbook of Innovation Education Larisa V. Shavinina, 2013-03-25. The Routledge International Handbook of Innovation is the international reference work on innovation education and potentially opens an entirely new direction in education. The overall goal of the handbook is to address the question of how to develop innovators in general and how to develop the innovative potential of today s young people.

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