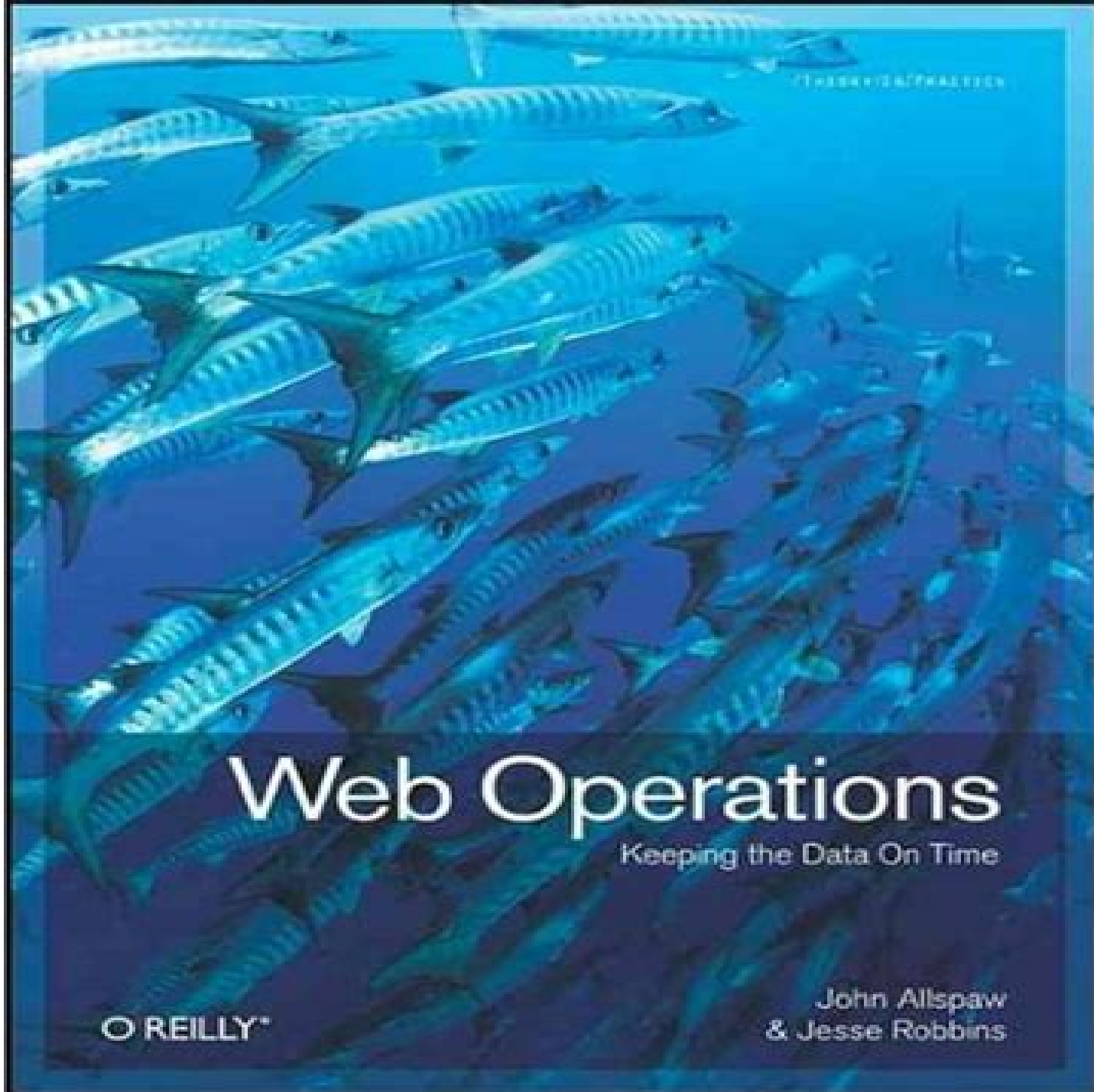




IT WORKS AND IT FAILS

# Web Operations

Keeping the Data On Time

O'REILLY®

John Allspaw  
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# Web Operations Keeping The Data On Time

**John Allspaw, Jesse Robbins**



## Web Operations Keeping The Data On Time:

**Web Operations** John Allspaw, Jesse Robbins, 2010-06-21 A web application involves many specialists but it takes people in web ops to ensure that everything works together throughout an application's lifetime. It's the expertise you need when your start up gets an unexpected spike in web traffic or when a new feature causes your mature application to fail. In this collection of essays and interviews web veterans such as Theo Schlossnagle, Baron Schwartz, and Alistair Croll offer insights into this evolving field. You'll learn stories from the trenches from builders of some of the biggest sites on the Web on what's necessary to help a site thrive. Learn the skills needed in web operations and why they're gained through experience rather than schooling. Understand why it's important to gather metrics from both your application and infrastructure. Consider common approaches to database architectures and the pitfalls that come with increasing scale. Learn how to handle the human side of outages and degradations. Find out how one company avoided disaster after a huge traffic deluge. Discover what went wrong after a problem occurs and how to prevent it from happening again. Contributors include John Allspaw, Heather Champ, Michael Christian, Richard Cook, Alistair Croll, Patrick Debois, Eric Florenzano, Paul Hammond, Justin Huff, Adam Jacob, Jacob Loomis, Matt Massie, Brian Moon, Anoop Nagwani, Sean Power, Eric Ries, Theo Schlossnagle, Baron Schwartz, Andrew Shafer.

Web Operations John Allspaw, Jesse Robbins, 2010 A web application involves many specialists but it takes people in web ops to ensure that everything works together throughout an application's lifetime. It's the expertise you need when your start up gets an unexpected spike in web traffic or when a new feature causes your mature application to fail. In this collection of essays and interviews web veterans such as Theo Schlossnagle, Baron Schwartz, and Alistair Croll offer insights into this evolving field. You'll learn stories from the trenches from builders of some of the biggest sites on the Web on what's necessary to help a site thrive.

*The Art of Capacity Planning* Arun Kejariwal, John Allspaw, 2017-09-21 In their early days, Twitter, Flickr, Etsy, and many other companies experienced sudden spikes in activity that took their web services down in minutes. Today, determining how much capacity you need for handling traffic surges is still a common frustration of operations engineers and software developers. This hands-on guide provides the knowledge and tools you need to measure, deploy, and manage your web application infrastructure before you experience explosive growth. In this thoroughly updated edition, authors Arun Kejariwal, MZ, and John Allspaw provide a systematic, robust, and practical approach to capacity planning rather than theoretical models based on their own experiences and those of many colleagues in the industry. They address the vast sea change in web operations, especially cloud computing. Understand issues that arise on heavily trafficked websites or mobile apps. Explore how capacity fits into web/mobile app availability and performance. Use tools for measuring and monitoring computer performance and usage. Turn measurement data into robust forecasts and learn how trending fits into the planning process. Examine related deployment concepts, installation, configuration, and management automation. Learn how cloud autoscaling enables you to scale your app's capacity up or down.

The IT4IT™ Standard, Version 3.0 The Open

Group,2022-12-14 This publication is the specification of The Open Group IT4IT Standard Version 3.0 a standard of The Open Group. It describes a reference architecture that can be used to manage the business of Information Technology (IT) and the associated end-to-end lifecycle management of Digital Products. It is intended to provide a prescriptive Target Architecture and clear guidance for the transformation of existing technology management practices for a faster, scalable, automated, and practical approach to deploying product-based investment models and providing an unprecedented level of operational control and measurable value. This foundational IT4IT Reference Architecture is independent of specific technologies, vendors, organization structures, process models, and methodologies. It can be mapped to any existing technology landscape. It is flexible enough to accommodate the continuing evolution of operational and management paradigms for technology. It addresses every Digital Product lifecycle phase from investment decision making to end-of-life. The IT4IT Standard addresses a critical gap in the Digital Transformation toolkit: the need for a unifying architectural model that describes and connects the capabilities, value streams, functions, and operational data needed to manage a Digital Product Portfolio at scale. The IT4IT Standard provides an approach to making digital investment decisions and managing digital outcomes that is particularly useful for C-level executives responsible for Digital Transformation as a top-down view of digital value creation. Product Managers and Product Marketing Managers whose portfolios include significant digital content as a way to integrate marketing priorities with product delivery practices. Governance, risk, and compliance practitioners as a guide to controlling a modern digital landscape. Enterprise and IT Architects as a template for IT tool rationalization and for governing end-to-end technology management architectures. Technology buyers as the basis for Requests for Information (RFIs) and Requests for Proposals (RFPs) and as a template for evaluating product completeness. Consultants and assessors as a guide for evaluating current practice against a well-defined standard. Technology vendors as a guide for product design and customer integrations. Technical support staff as a guide for automating and scaling up support services to deal with modern technology deployment velocity.

**DevOps for Developers** Michael Hüttermann,2012-10-24 DevOps for Developers delivers a practical, thorough introduction to approaches, processes, and tools to foster collaboration between software development and operations. Efforts of Agile software development often end at the transition phase from development to operations. This book covers the delivery of software: this means the last mile with lean practices for shipping the software to production and making it available to the end users together with the integration of operations with earlier project phases: elaboration, construction, transition. DevOps for Developers describes how to streamline the software delivery process and improve the cycle time that is the time from inception to delivery. It will enable you to deliver software faster, in better quality, and more aligned with individual requirements and basic conditions. And above all, work that is aligned with the DevOps approach makes even more fun. Provides patterns and toolchains to integrate software development and operations. Delivers an one-stop shop for kick-starting with DevOps. Provides guidance how to streamline the software delivery process. *What is*

*DevOps?* Mike Loukides, 2012-06-05 Have we entered the age of NoOps infrastructures Hardly Old style system administrators may be disappearing in the face of automation and cloud computing but operations have become more significant than ever As this O Reilly Radar Report explains we re moving into a more complex arrangement known as DevOps Mike Loukides O Reilly s VP of Content Strategy provides an incisive look into this new world of operations where IT specialists are becoming part of the development team In an environment with thousands of servers these specialists now write the code that maintains the infrastructure Even applications that run in the cloud have to be resilient and fault tolerant need to be monitored and must adjust to huge swings in load That was underscored by Amazon s EBS outage last year From the discussions at O Reilly s Velocity Conference it s evident that many operations specialists are quickly adapting to the DevOps reality But as a whole the industry has just scratched the surface This report tells you why **Continuous Architecture in Practice** Eoin Woods, Murat Erder, Pierre Pureur, 2021-05-26 Update Your Architectural Practices for New Challenges Environments and Stakeholder Expectations I am continuously delighted and inspired by the work of these authors Their first book laid the groundwork for understanding how to evolve the architecture of a software intensive system and this latest one builds on it in some wonderfully actionable ways Grady Booch Chief Scientist for Software Engineering IBM Research Authors Murat Erder Pierre Pureur and Eoin Woods have taken their extensive software architecture experience and applied it to the practical aspects of software architecture in real world environments Continuous Architecture in Practice provides hands on advice for leveraging the continuous architecture approach in real world environments and illuminates architecture s changing role in the age of Agile DevOps and cloud platforms This guide will help technologists update their architecture practice for new software challenges As part of the Vaughn Vernon Signature Series this title was hand selected for the practical delivery oriented knowledge that architects and software engineers can quickly apply It includes in depth guidance for addressing today s key quality attributes and cross cutting concerns such as security performance scalability resilience data and emerging technologies Each key technique is demonstrated through a start to finish case study reflecting the authors deep experience with complex software environments Key topics include Creating sustainable coherent systems that meet functional requirements and the quality attributes stakeholders care about Understanding team based software architecture and architecture as a flow of decisions Understanding crucial issues of data management integration and change and the impact of varied data technologies on architecture Architecting for security including continuous threat modeling and mitigation Architecting for scalability and resilience including scaling microservices and serverless environments Using architecture to improve performance in continuous delivery environments Using architecture to apply emerging technologies successfully Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details **Managing Digital** Charles Betz, 2018 About This Book This book Managing Digital Concepts and Practices is intended to guide a practitioner through the journey

of building a digital first viewpoint and the skills needed to thrive in the digital first world As such this book is a bit of an experiment for The Open Group it isn't structured as a traditional standard or guide Instead it is structured to show the key issues and skills needed at each stage of the digital journey starting with the basics of a small digital project eventually building to the concerns of a large enterprise So feel free to digest this book in stages the section Introduction for the student is a good guide The book is intended for both academic and industry training purposes This book seeks to provide guidance for both new entrants into the digital workforce and experienced practitioners seeking to update their understanding on how all the various themes and components of IT management fit together in the new world About The Open Group Press The Open Group Press is an imprint of The Open Group for advancing knowledge of information technology by publishing works from individual authors within The Open Group membership that are relevant to advancing The Open Group mission of Boundaryless Information Flow The key focus of The Open Group Press is to publish high quality monographs as well as introductory technology books intended for the general public and act as a complement to The Open Group Standards Guides and White Papers The views and opinions expressed in this book are those of the author and do not necessarily reflect the consensus position of The Open Group members or staff      **Ansible: Up and Running** Bas

Meijer,Lorin Hochstein,René Moser,2022-07-12 Among the many configuration management tools available Ansible has some distinct advantages It's minimal in nature You don't need to install agents on your nodes And there's an easy learning curve With this updated third edition you'll quickly learn how to be productive with Ansible whether you're a developer deploying code or a system administrator looking for a better automation solution Authors Bas Meijer Lorin Hochstein and Rene Moser show you how to write playbooks Ansible's configuration management scripts manage remote servers and explore the tool's real power built in declarative modules You'll learn how Ansible has all the functionality you need and the simplicity you desire Explore Ansible configuration management and deployment Manage Linux Windows and network devices Learn how to apply Ansible best practices Understand how to use the new collections format Create custom modules and plug-ins Generate reusable Ansible content for open source middleware Build container images images for cloud instances and cloud infrastructure Automate CI/CD development environments Learn how to use Ansible Automation Platform for DevOps

Ansible: Up and Running Lorin Hochstein,Rene Moser,2017-07-20 Among the many configuration management tools available Ansible has some distinct advantages it's minimal in nature you don't need to install anything on your nodes and it has an easy learning curve With this updated second edition you'll learn how to be productive with this tool quickly whether you're a developer deploying code to production or a system administrator looking for a better automation solution Authors Lorin Hochstein and Ren Moser show you how to write playbooks Ansible's configuration management scripts manage remote servers and explore the tool's real power built in declarative modules You'll discover that Ansible has the functionality you need and the simplicity you desire Manage Windows machines and automate network device configuration

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performance models for software systems that are based on existing software Therefore this thesis addresses the challenge of performance prediction in such scenarios It proposes a novel goal oriented method for experimental measurement based performance modelling We validated the approach in a number of case studies including standard industry benchmarks as well as a real development scenario at SAP **In Search of Certainty** Mark Burgess,2015-04-09 Quite soon the world s information infrastructure is going to reach a level of scale and complexity that will force scientists and engineers to approach it in an entirely new way The familiar notions of command and control are being thwarted by realities of a faster denser world of communication where choice variety and indeterminism rule The myth of the machine that does exactly what we tell it has come to an end What makes us think we can rely on all this technology What keeps it together today and how might it work tomorrow Will we know how to build the next generation or will we be lulled into a stupor of dependence brought about by its conveniences In this book Mark Burgess focuses on the impact of computers and information on our modern infrastructure by taking you from the roots of science to the principles behind system operation and design To shape the future of technology we need to understand how it works or else what we don t understand will end up shaping us This book explores this subject in three parts Part I Stability describes the fundamentals of predictability and why we have to give up the idea of control in its classical meaning Part II Certainty describes the science of what we can know when we don t control everything and how we make the best of life with only imperfect information Part III Promises explains how the concepts of stability and certainty may be combined to approach information infrastructure as a new kind of virtual material restoring a continuity to human computer systems so that society can rely on them **Still Not Safe** Robert

Wears,Kathleen Sutcliffe,2019-11-01 The term patient safety rose to popularity in the late nineties as the medical community in particular physicians working in nonmedical and administrative capacities sought to raise awareness of the tens of thousands of deaths in the US attributed to medical errors each year But what was causing these medical errors And what made these accidents to rise to epidemic levels seemingly overnight Still Not Safe is the story of the rise of the patient safety movement and how an epidemic of medical errors was derived from a reality that didn t support such a characterization

**Software Systems Architecture** Nick Rozanski,Eoin Woods,2012 This guide for software architects builds upon legacies of best practice explaining key areas and how to make architectural designs successful **The Art of Scalability** Martin L. Abbott,Michael T. Fisher,2015-05-23 The Comprehensive Proven Approach to IT Scalability Updated with New Strategies Technologies and Case Studies In The Art of Scalability Second Edition leading scalability consultants Martin L Abbott and Michael T Fisher cover everything you need to know to smoothly scale products and services for any requirement This extensively revised edition reflects new technologies strategies and lessons as well as new case studies from the authors pioneering consulting practice AKF Partners Writing for technical and nontechnical decision makers Abbott and Fisher cover everything that impacts scalability including architecture process people organization and technology Their insights and

recommendations reflect more than thirty years of experience at companies ranging from eBay to Visa and Salesforce.com to Apple. You'll find updated strategies for structuring organizations to maximize agility and scalability as well as new insights into the cloud IaaS PaaS transition NoSQL DevOps business metrics and more. Using this guide's tools and advice, you can systematically clear away obstacles to scalability and achieve unprecedented IT and business performance. Coverage includes:

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- Emerging technologies and challenges: data cost, datacenter planning, cloud evolution, and customer-aligned monitoring
- Measuring availability, capacity, load, and performance

**Docker High Performance** Allan Espinosa, Russ McKendrick, 2019-04-30

Leverage Docker to unlock efficient and rapid container deployments to improve your development workflow. Key Features: Reconfigure Docker hosts to create a logging system with the ElasticSearch Logstash Kibana ELK stack. Tackle the challenges of large-scale container deployment with this fast-paced guide. Benchmark the performance of your Docker containers using Apache JMeter. Book Description: Docker is an enterprise-grade container platform that allows you to build and deploy your apps. Its portable format lets you run your code right from your desktop workstations to popular cloud computing providers. This comprehensive guide will improve your Docker workflows and ensure your application's production environment runs smoothly. This book starts with a refresher on setting up and running Docker and details the basic setup for creating a Docker Swarm cluster. You will then learn how to automate this cluster by using Chef Server and Cookbook. After that, you will run the Docker monitoring system with Prometheus and Grafana and deploy the ELK stack. You will also learn some tips for optimizing Docker images. After deploying containers with the help of Jenkins, you will then move on to a tutorial on using Apache JMeter to analyze your application's performance. You will learn how to use Docker Swarm and NGINX to load balance your application and how common debugging tools in Linux can be used to troubleshoot Docker containers. By the end of this book, you will be able to integrate all the optimizations that you have learned and put everything into practice in your applications. What you will learn: Automate provisioning and setting up nodes in a Docker Swarm cluster. Configure a monitoring system with Prometheus and Grafana. Use Apache JMeter to create workloads for benchmarking the performance of Docker containers. Understand how to load balance an application with Docker Swarm and Nginx. Deploy strace, tcpdump, blktrace, and other Linux debugging tools to troubleshoot containers. Integrate Docker optimizations for DevOps. Site Reliability Engineering: CI and CD. Who this book is for: If you are a software developer with a good understanding of managing Docker services and the Linux file system and are looking for ways to optimize working with Docker containers, then this is the book for you. Developers fascinated with containers and workflow automation will benefit from this book.

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