



Virtual Teams Virtual Teams

Catherine Mattiske



Virtual Teams Virtual Teams:

Virtual Teams That Work Cristina B. Gibson, Susan G. Cohen, 2003-03-21 *Virtual Teams That Work* offers a much needed comprehensive guidebook for business leaders and managers who want to create the organizational conditions that will help virtual teams thrive Each chapter in this important book focuses on best practices and includes case studies and illustrative examples from a wide variety of companies including British Petroleum Lucent Technologies Ramtech SoftCo and Whirlpool Corporation These real life examples demonstrate how the principles identified in the book play out within virtual teams *Virtual Teams That Work* shows how organizations can put in place the structure to help team members who speak different languages and have different cultural values develop effective ways of communicating when there is little opportunity for the members to meet face to face The authors also reveal how organizations can implement performance management and reward systems that will motivate team members to cooperate across multiple boundaries And they offer the information to determine which technologies best fit a variety of virtual team tasks and the level of information technology support needed

Leading Effective Virtual Teams Nancy M. Settle-Murphy, 2012-12-13 A proliferation of new technologies has lulled many into thinking that we actually have to think less about how we communicate In fact communicating and collaborating across time distance and cultures has never been more complex or difficult Written as a series of bulleted tips drawn from client experiences and best practices *Leading Effective Virtual Team Success* Richard Lepsinger, Darleen DeRosa, 2010-10-19 In today s complex organizations it is not uncommon to have as many as 50 percent of employees working on virtual teams As the virtual revolution continues to spread how can companies ensure that virtual team collaboration is producing the desired results Highly practical and easy to navigate *Virtual Team Success* leverages the authors robust global research study and hands on experience to provide an immediately usable resource for virtual team members and team leaders This groundbreaking book is a hands on practical toolkit filled with down to earth examples and insights that can enhance the virtual team experience for everyone involved The authors research study is one of the most comprehensive applied studies ever conducted on virtual teams and all of the recommendations outlined are based on these findings as well as the authors years of experience helping virtual teams and virtual team leaders effectively lead and collaborate from a distance To help organizations and leaders enhance virtual team performance the book includes *Why Virtual Teams Fail* outlines the four pitfalls that frequently derail virtual teams *Profile of High Performing Teams* addresses the characteristics of the most effective virtual teams and what makes them successful *Virtual Team Launch Kit* provides practical guidelines and tools for successfully launching virtual teams *How to RAMP Up Your Team s Effectiveness* introduces a practical research based model of virtual team effectiveness to improve team performance *Profile of Top Performing Virtual Team Leaders* identifies the practices of the most successful virtual team leaders *Facilitating High Impact Virtual Meetings* includes tips and techniques to effectively lead v meetings *Virtual Team Success* also includes practical

resources for virtual team leaders quick reference guides for diagnosing virtual team problems and six lessons for virtual team success *Mastering Virtual Teams* Deborah L. Duarte, Nancy Tennant Snyder, 2011-02-02 This third edition of the best selling resource *Mastering Virtual Teams* offers a toolkit for leaders and members of virtual teams The revised and expanded edition includes a CD ROM with useful resources that allow virtual teams to access and use the book's checklists assessments and other practical tools quickly and easily Deborah L. Duarte and Nancy Tennant Snyder include updated guidelines strategies and best practices for working effectively with virtual teams across time and distance to see a project through The useful tools exercises and real life examples show how anyone can master the unique dynamics of virtual team participation in an environment where the old rules no longer apply **Virtual Teams** Jessica Lipnack, Jeffrey Stamps, 1997-04-18 Teams are the key to smart flexible and cost effective organizations for the 21st century However advances in communication technologies have dramatically changed the nature of teamwork Traditional collocated teams are now giving way to distributed cross boundary virtual groups linked through relationships and technology reaching across space time and organizational boundaries In their fifth book *Virtual Teams* Jessica Lipnack and Jeffrey Stamps leading experts in networked organizations take you beyond teams into the new world of work at a distance showing you how to effectively start implement and maintain virtual teams in your own organization Today virtual teams are an established feature of multisite and global companies such as Hewlett Packard Motorola Bank of Boston and Steelcase Made possible by technologies like the Internet intranets and groupware these teams are invaluable tools for organizations that need to bring together specialized groups of people to work on projects or comprise a spread out business unit The principles outlined in *Virtual Teams* provide an antidote to the high failure rate of teams At the same time as the authors warn It is harder for virtual teams to be successful than for traditional face to face teams Misunderstandings are more likely to arise and more things are likely to go wrong In this straightforward guide Lipnack and Stamps provide a comprehensive framework that makes virtual teams accessible and practical Beginning with a brief overview of exactly what virtual teams are and how they work the authors show how they can be integrated into your business structure Featuring insightful case studies from Eastman Chemical Company NCR Tetra Pak and Sun Microsystems this stimulating and hands on reference offers essential information on The basic virtual team principles people purpose links The skills and technologies necessary for creating a successful virtual team Supporting the dynamics of the cross boundary team and enhancing personal communications electronically Virtual team applications of the Internet's newest offspring intranets Providing an in depth look at an increasingly important teamwork tool *Virtual Teams* gives you the materials you need to create and build a winning virtual team for your own organization If you want to see where organizational communications are going in the future heed what these pioneers have written today Howard Rheingold Author of *The Virtual Community* and Founder of Electric Mind Lipnack and Stamps have written an important book for the 21st century corporation Regis McKenna The McKenna Group author of

Relationship Marketing This book provides a long overdue perspective on how to apply the discipline of real teams in the fast moving increasingly dispersed information age of the future Jon R Katzenbach Author The Wisdom of Teams For those who want to lead the movement catch up with it or simply know where it is going this book is packed with useful information and interesting stories Dee W Hock Founder and Chairman Emeritus VISA Virtual Teams provides valuable insights into global teamwork and management through network technologies now available to all companies large or small Jim Lynch Director Corporate Quality Sun Microsystems Inc *Virtual Teams* Jessica Lipnack, Jeffrey Stamps, 2008-09-22 Praise for the First Edition of Virtual Teams If you want to see where organizational communications are going in the future heed what these pioneers have written today Howard Rheingold author The Virtual Community and founder Electric Mind Lipnack and Stamps have written an important book for the twenty first century corporation Regis McKenna The McKenna Group author Relationship Marketing This book provides a long overdue perspective on how to apply the discipline of real teams in the fast moving increasingly dispersed information age of the future Jon R Katzenbach author The Wisdom of Teams For those who want to lead the movement catch up with it or simply know where it is going this book is packed with useful information and interesting stories Dee W Hock founder and chairman emeritus VISA Virtual Teams provides valuable insights into global teamwork and management through network technologies now available to all companies large or small Jim Lynch director corporate quality Sun Microsystems Inc *Managing Virtual Teams* Debbie D. DuFrene, 2011-11-23 Virtual teams are an integral part of today s global business environment Traditional face to face communication is frequently being replaced with technology mediated communication methods including phone email fax synchronous chat programs and videoconferencing While virtual teams offer various advantages to organizations and individuals in flexibility and the ability to overcome geographic distance they face unique challenges Virtual teams are often made up of members of various cultures with diverse communication styles Men and women also tend to behave differently in virtual environments Challenges occur in the forming storming norming and performing phases of team development and virtual teams must be able to cope effectively with those obstacles if they are to be successful and reach their potential Team participants should be selected carefully for various personal characteristics that help assure success and trained in how to be effective virtual team members Various team strategies can be implemented to improve effectiveness and satisfaction of virtual team members **Virtual Teams For Dummies** Tara Powers, 2018-07-04 Set your virtual team on a path to success In the global marketplace people can work practically anywhere and anytime Virtual teams cut across the boundaries of time space culture and sometimes even organizations Rising costs global locations and advances in technology are top reasons why virtual teams have increased by 800 percent over the past 5 years Packed with solid advice interviews and case studies from well known companies who are already using virtual teams in their business model and their lessons learned Virtual Teams For Dummies provides rock solid guidance on the essentials for building leading and sustaining a highly productive virtual workforce It helps executives

understand key support strategies that lead virtual teams to success and provides practical information and tools to help leaders and their teams bridge the communication gaps created by geographical separation and achieve peak performance Includes research findings based on a year long study on the effectiveness of virtual teams Mindset and skill shift for managers from old school traditional team management to virtual team management Covers the communication and relationship strategies for virtual teams Examines how the frequency of in person meetings affects a remote team s success Written by an award winning leadership expert this book is your one stop resource on creating and sustaining a successful virtual team

Virtual Teams David Pauleen,2004-01-01 Virtual teams are a relatively new phenomenon and by definition work across time distance and organizations through the use of information and communications technology Virtual Teams Projects Protocols and Processes gathers the best of academic research on real work based virtual teams into one book It offers a series of chapters featuring practical research insight and recommendations on how virtual team projects can be better managed as well as in depth discussion on issues critical to virtual team success including the place of virtual teams in organizations leadership trust and relationship building best use of technology and knowledge sharing

Working Virtually: Challenges of Virtual Teams Jones, Robert,Oyung, Rob,Shade Pace, Lise,2005-04-30 Virtual teams have been used to leverage scarce and distributed resources for many years Expense reductions health epidemics air travel safety and complex supply chains have only intensified this need General best practices for leading and participating in virtual teams are well known but why are there still misconceptions about their effectiveness What drives the notion that face to face is always better How can groups and individuals take the most advantage of virtual teams through the appropriate use of technology Working Virtually Challenges of Virtual Teams provides an in depth practical perspective on the growing dependence of virtual teams and how to best exploit them Based on years of direct experience in managing and participating in virtual teams as well as developing solutions to help virtual teams be more effective the authors have provided unique insight that can be leveraged to help you get the most of your virtual teams

Managing Virtual Teams, Second Edition Debbie D. DuFrene,Carol M. Lehman,2015-10-29 Virtual teams are an integral part of today s global business environment Traditional face to face communication is frequently replaced with technology mediated communication methods including phone e mail fax synchronous chat programs and videoconferencing While virtual teams offer various advantages to organizations and individuals in flexibility and the ability to overcome geographic distance they face unique challenges Virtual teams often are made up of members of various cultures and ages with diverse communication styles Men and women also tend to behave differently in virtual environments Challenges occur in the forming storming norming performing and adjourning phases of team development and virtual teams must be able to cope effectively with those obstacles if they are to be successful and reach their potential Team participants should be selected carefully for various personal characteristics that help ensure success and be trained in how to be effective virtual team members Various team strategies can be

implemented to improve effectiveness and satisfaction of virtual team members Implementing Virtual Teams Abigail Edwards, John R. Wilson, 2017-05-15 Many organizations worldwide are currently exploring the potential gains to be made from working with virtual teams Although many different things are meant by use of virtual and indeed by teams usually it denotes groups of people with common purpose and goals working in different locations and often different time zones they will be interconnected via a variety of telecommunications networks perhaps including the Internet and intranet video conferencing shared white boards as well as telephone mail and e mail For organizations implementing such virtual teams there is a great need for guidance in terms of the organizational structure and support which needs to be put in place This book offers a practical guide to developing virtual teams providing both an overview of what is involved and also a clear simple framework around which organizations can build their own implementation process Although the different support technologies are discussed at a generic level the thrust of the book is on the organizational and human factors issues which must be addressed to make virtual teams a success It contains detailed case studies to show how virtual teams work and where they can go wrong Leading Virtual Teams Harvard Business Review, 2010-04-01 How do you lead a team scattered across the globe How do you keep members you can't see organized communicative and productive In this book you'll find valuable advice on forming virtual teams assessing their communication and technology needs and ensuring that they produce high quality work You'll learn how to Understand the benefits and challenges of virtual teams Build a virtual community that promotes collaboration and ongoing communication Utilize technology to enhance your virtual team's focus motivation and output Meet Your Mentors Jessica Lipnack and Jeffrey Stamps are CEO and Chief Scientist respectively of the Boston based consulting firm NetAge and authors of many books and articles on networked organizations including Virtual Teams Leading Virtual Teams Catherine Mattiske, 2020-04-24 Is the virtual team you are leading functioning at full capacity Are all your virtual team members confident productive and positive even though the coronavirus is impacting the way they work Are all your virtual team members engaged involved and a team oriented player Do you always know how to deal with multi cultural team members sensitively If you answered NO to one or more of these questions you need to read this book International business educator Catherine Mattiske set up her first global virtual team in 2001 After years of leading virtual teams internationally she has written this book to help you be the best virtual leader that you can be With the impact of the coronavirus this book is essential for all leaders who are changing how they work and how their teams come to grips with working in a very different physical and emotional environment This comprehensive book will answer many virtual team member questions you have including how to Understand different leadership types local virtual and hybrid Know what makes a robust virtual team leader Build virtual teams Create a virtual team culture Communicate for peak performance Know which communication method to use in which situation Manage global and cultural adaptability Tap into potential cultural intelligence Manage up virtually when your boss isn't in the same office as you Improve your presentation skills

Avoid the seven deadly presentation mistakes Get to yes faster using virtual negotiation skills Monitor and value your self worth Build your online presence via social media Efficiently and productively build your internal and virtual networks Plan your career development If you are serious about being a strong and successful virtual leader and leading the way for more virtual team leaders in your organization this book is a must read for you **101 Leadership Actions for Creating and Managing Virtual Teams** Ollie Malone,2004 These 101 actions will help you manage lead or participate in a virtual team whatever your role you will gain ideas practices and suggestions that will enable you to be more successful From strategy and structure to technology and systems it s all here Managing Virtual Teams Silvester Ivanaj,Claire Bozon,2016-08-26 The book Managing Virtual Teams explores the critical elements that must be considered in managing virtual teams in organizations from structural managerial and process points of view Based in solid research the book provides a deep look at the nature of virtual teams and the factors that enable their success It lays out in clear detail the key characteristics of virtual teams and traces their emergence within organizations and the research literature It makes a valuable contribution with clear guidelines for managerial practice both to researchers interested in learning about virtual teams and to managers and organizations dealing with the challenges of managing virtual teams *Virtual Teams Pocketbook* Ian Fleming,2015-09-16 To be competitive businesses are increasingly going further a field for their talent and skills drawing together teams of people with the best mix of experience and abilities regardless of their location This has given rise to the concept of the virtual team a network of individuals who have a common goal yet rarely if ever meet Virtual Teamworking possibly across different time zones and against different cultural backgrounds and often project specific and thus temporary poses specific challenges for the team leader The Virtual Teams Pocketbook looks at the skills needed to lead a virtual team at the required style of leadership at the team selection process at the cultural issues that may arise and at the process of developing trust and building a productive and cohesive unit Without the recent strides forward in communications technology virtual teamworking would not be effective or even possible This pocketbook looks at the options available and gives advice on selecting the most appropriate method and how to use it to its full potential Managing Virtual Teams Deborah Daniel DuFrene,2012 Virtual teams are an integral part of today s global business environment Traditional face to face communication is frequently being replaced with technology mediated communication methods including phone email fax synchronous chat programs and videoconferencing While virtual teams offer various advantages to organizations and individuals in flexibility and the ability to overcome geographic distance they face unique challenges Virtual teams are often made up of members of various cultures with diverse communication styles Men and women also tend to behave differently in virtual environments Challenges occur in the forming storming norming and performing phases of team development and virtual teams must be able to cope effectively with those obstacles if they are to be successful and reach their potential Team participants should be selected carefully for various personal characteristics that help assure success and trained in how to

be effective virtual team members Various team strategies can be implemented to improve effectiveness and satisfaction of virtual team members *Virtual Teams in Higher Education* Madelyn Flammia, Yvonne Cleary, Darina M.

Slattery, 2016-07-01 In recent years virtual teams have become a feature of most corporate workplaces yet few academic programs prepare students to work in virtual teams and few textbooks support the development of key skills for virtual teamwork The primary purpose of this book is to enable higher education students to participate in virtual teams with students from other institutions who potentially operate in different countries time zones and or cultures The book guides students through the process of working in virtual team projects for their classes and helps them to engage with the learning experiences and to respond to potential challenges The book is directed towards students within any of the following disciplines Business Information Technology Communication Studies and Engineering One section of the book also guides teachers through the process of organizing virtual team projects and explores the teacher teacher collaboration that is an inevitable consequence of organizing inter institutional student virtual team projects It provides advice for teachers on how to manage administrative challenges such as conflicting institutional schedules and grading mechanisms In addition it discusses research themes and data gathering and analysis techniques for teachers who wish to publish findings about the virtual team process and outcomes As well as students and teachers the book is also useful for researchers exploring any of the following themes Technology use in virtual teams Communication strategies and international communication in virtual teams Communities of learning e learning and virtual teams Challenges of virtual teamwork Planning a virtual team collaboration project and Gathering and analyzing data about virtual collaboration [The Handbook of High Performance Virtual Teams](#) Jill Nemiro, Michael M. Beyerlein, Lori Bradley, Susan Beyerlein, 2008-03-11 The Handbook of High Performance Virtual Teams is an essential resource for leaders virtual team members and work group leaders The editors provide a proved framework based on five principles for working collaboratively across boundaries of time space and culture Written by experts in the field the contributors offer practical suggestions and tools for virtual team who need to assess their current level of effectiveness and develop strategies for improvement This important resource also contains an array of illustrative cases as well as practical tools for designing implementing and maintaining effective virtual work

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