

MODULE 1 ACCOUNTING AND CONTROLLING FOR CASH

LO1 Identify and describe the various forms of cash reported on a balance sheet.

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PANERA BREAD READING THE STATEMENT OF CASH FLOWS

6-1 Refer to the company's statement of cash flows, for 2015 as included in Appendix C. Did its cash and cash equivalents increase or decrease during the most recent year? Summarize the changes in cash and cash equivalents for the year using the framework shown in Exhibit 6-1 on the next page. (See answers on p. 309.)

Cash takes many forms. Coin and currency on hand and cash on deposit in the form of checking and savings accounts are the most obvious forms of cash. Also included in cash are checks, including undeposited checks from customers as well as cashier checks and certified checks. **The key to the classification of an amount as cash is that it be readily available to pay debts.** Technically, a bank has the legal right to demand that a customer notify it before making withdrawals from savings accounts, or time deposits, as they are often called. Because this right is rarely exercised, however, savings accounts are normally classified as cash. In contrast, a certificate of deposit has a specific maturity date and carries a penalty for early withdrawal and therefore is not included in cash.

EXAMPLE 6-1 Determining the Amount of Cash and Cash Equivalents

Given the following items, what amount should be reported on the balance sheet as Cash and cash equivalents?

Cashier's check	\$ 2,000
Certificate of deposit due in nine months	10,000
Checking account	4,500
Coin and currency on hand	1,500
Employee IOU	3,000
Money market account	12,000
Postage stamps	500
Savings account	8,000
Undeposited customer checks	850

Cash and cash equivalents would be reported as \$28,850 (\$2,000 + \$4,500 + \$1,500 + \$12,000 + \$8,000 + \$850).

Cash equivalent

An investment that is readily convertible to a known amount of cash and has an original maturity to the investor of three months or less.

IFRS

Cash Equivalents and the Statement of Cash Flows

The first item on **Regal Entertainment's** balance sheet in the chapter opener is Cash and cash equivalents. Examples of items normally classified as cash equivalents are commercial paper issued by corporations, Treasury bills issued by the federal government, and money market funds offered by financial institutions. According to U.S. GAAP, classification as a **cash equivalent** is limited to those investments that are readily convertible to known amounts of cash and that have an original maturity to the investor of three months or less. According to that definition, a six-month bank certificate of deposit would *not* be classified as a cash equivalent. The IFRS definition of cash equivalents is very similar to that used by U.S. GAAP.

A summary of the major categories appearing on Regal Entertainment's statement of cash flows is shown in Exhibit 6-1. Note the direct tie between this statement and the balance sheet. When the net increase in cash and cash equivalents of \$72.5 million is added to the beginning balance in cash and cash equivalents of \$147.1 million, the result is the ending balance of \$219.6 million. Recall that this is the same balance in cash and cash equivalents as shown on the partial balance sheet in the chapter opener.

Control Over Cash

Because cash is universally accepted as a medium of exchange, control over it is critical to the smooth functioning of any business, no matter how large or small.

LO2 Describe the various techniques that companies use to control cash.

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City of London College of Economics



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Table of Contents Using Financial Accounting Information The Alternative To Debits And Credits

1. Understanding the eBook Using Financial Accounting Information The Alternative To Debits And Credits
 - The Rise of Digital Reading Using Financial Accounting Information The Alternative To Debits And Credits
 - Advantages of eBooks Over Traditional Books
2. Identifying Using Financial Accounting Information The Alternative To Debits And Credits
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Using Financial Accounting Information The Alternative To Debits And Credits
 - User-Friendly Interface
4. Exploring eBook Recommendations from Using Financial Accounting Information The Alternative To Debits And Credits
 - Personalized Recommendations
 - Using Financial Accounting Information The Alternative To Debits And Credits User Reviews and Ratings
 - Using Financial Accounting Information The Alternative To Debits And Credits and Bestseller Lists
5. Accessing Using Financial Accounting Information The Alternative To Debits And Credits Free and Paid eBooks
 - Using Financial Accounting Information The Alternative To Debits And Credits Public Domain eBooks
 - Using Financial Accounting Information The Alternative To Debits And Credits eBook Subscription Services
 - Using Financial Accounting Information The Alternative To Debits And Credits Budget-Friendly Options
6. Navigating Using Financial Accounting Information The Alternative To Debits And Credits eBook Formats
 - ePub, PDF, MOBI, and More
 - Using Financial Accounting Information The Alternative To Debits And Credits Compatibility with Devices
 - Using Financial Accounting Information The Alternative To Debits And Credits Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Using Financial Accounting Information The Alternative To Debits And Credits
 - Highlighting and Note-Taking Using Financial Accounting Information The Alternative To Debits And Credits
 - Interactive Elements Using Financial Accounting Information The Alternative To Debits And Credits

8. Staying Engaged with Using Financial Accounting Information The Alternative To Debits And Credits
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Using Financial Accounting Information The Alternative To Debits And Credits
9. Balancing eBooks and Physical Books Using Financial Accounting Information The Alternative To Debits And Credits
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Using Financial Accounting Information The Alternative To Debits And Credits
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Using Financial Accounting Information The Alternative To Debits And Credits
 - Setting Reading Goals Using Financial Accounting Information The Alternative To Debits And Credits
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Using Financial Accounting Information The Alternative To Debits And Credits
 - Fact-Checking eBook Content of Using Financial Accounting Information The Alternative To Debits And Credits
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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