Hotel Summary of Head Count and Occupancy							
Departments	Proposed Full Head Count 2019	Occ. 20% and below	Occ. 40% and below	0cc. 41 - 60%	0cc. 61 - 69%	Occ. 70 - 80%	Occ. 81% and above
F&B	46	17	27	33	40	43	46
Restaurant Manager	1	1	1	1	1	1	1
All Day Restaurant		9					
Supervisor	3	1	2	3	- 3	3	3
Captain	7	2	- 4	5	5	6	7
Waiter	6	2	4	5	5	6	6
Wine Waiter	2	2	2	2	2	2	2
Porter	- 1	- 1	1	1	1	1	1
Hostess	2	- 33	1	2	2	2	2
Waiter	- 4		9 - 3	1	- 1	2	- 4
Wine Waiter	1				1	1	1
Wine Bar						II I	
Supervisor	1	0.5	1	-1	- 1	1	1
Captain	2	0.5	1	2	- 2	2	2
Waiter	2	0.5	1	2	2	2	2
Bar Back	- 1	0.5	- 1	- 1	- 1	- 1	- 1
Wine Waiter	1	0.5			- 1		- 1
Fine D. R.							
Manager	1	- 1	- 3	- 1	- 1	1	- 1
Supervisor	1	0.5	1	1	1	1	1
Captain	- 4	1.5	2	2	- 4	4	- 4
Waiter	- 4	1.5	3	3	- 4	. 4	- 4
Wine Waiter	2	- 1	. 1	1	2	2	. 2

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Human Resources Management in the Hospitality Industry, Study Guide David K. Hayes, Jack D.

Ninemeier, 2008-03-07 This book approaches hospitality human resource HR management as a decision making practice that affects the performance quality and legal compliance of the hospitality business as a whole Beginning with a foundation in the hospitality industry employment law and HR policies the coverage includes recruitment training compensation performance appraisal environmental and safety concerns ethics and social responsibility and special issues Throughout the book Human Resources Management in the Hospitality Industry focuses on the unique HR dilemmas you face in the The Practical Guide to Managing Human Resources in Hospitality, Hotels and Events Jennifer hospitality industry Kaye, 2025-12-24 Taking a practical approach this insightful book provides key guidance and insights from HR professionals working in hospitality hotels and events showing how aspects of HR are facilitated in the working world using case studies and practical examples to elucidate theory With contributions from a range of industry HR professionals this volume aims to enhance the comprehension of a range of practical HR related issues facing the hospitality hotels and events industries This includes guidance on the recruitment process fair recruitment practices contract types onboarding training appraisals reward and performance management amongst many other topics. This book will contain real life experiences complementing the ideal process that HR follows when recruiting onboarding training monitoring performance and when rewarding staff The book also considers legal issues faced by an industry which continues to handle staffing challenges alongside post Brexit and Covid pandemic shortages International in scope this volume is a pivotal resource for college and university level students studying hospitality hotel or events management subjects as well as those with a general interest or career in HR or management such as those with an involvement in planning hospitality staffing or individuals responsible for planning corporate charitable or private events Handbook of Hospitality Marketing Management Haemoon Oh, 2009-11-04 This handbook consists of 19 chapters that critically review mainstream hospitality marketing research topics and set directions for future research efforts Internationally recognized leading researchers provide thorough reviews and discussions reviewing hospitality marketing research by topic as well as illustrating how theories and concepts can be applied in the hospitality industry. The depth and coverage of each topic is unprecedented A must read for hospitality researchers and educators students and industry practitioners The Routledge Handbook of Hospitality Management Ioannis S Pantelidis, 2014-03-26 Hospitality is an industry characterised by its complex nature and numerous sectors including hotels hostels B Bs restaurants pubs nightclubs and contract catering However despite its segmentation there are key issues that are pertinent to all subsectors The Routledge Handbook of Hospitality Management adopts a strategic approach and explores and critically evaluates current debates issues and controversies to enable the reader to learn from the industry s past mistakes as well as future opportunities Especially relevant at a time when many sectors of the industry have to re evaluate

and reinvent themselves in response to the economic downturn the Handbook brings together specialists from both industry and academia and from a range of geographical regions to provide state of the art theoretical reflection and empirical research Each of the five inter related sections explores and evaluates issues that are of extreme importance to hospitality organisations many of which have not been adequately explored before external and internal customers debates surrounding finance uncertainty risk and conflict sustainability and e Hospitality and Technology This book is an invaluable resource for all those with an interest in hospitality encouraging dialogue across disciplinary boundaries and areas of study It is essential reading for students researchers academics and managers of Hospitality as well as those of Tourism Events Marketing and Business Management The Cornell School of Hotel Administration Handbook of Applied Hospitality Strategy Cathy A. Enz, 2010-07-14 This state of the art handbook approaches the topics of hospitality strategy with an emphasis on immediate application of ideas to current practice Top hospitality scholars make original contributions with the inclusion of senior level executives input insights and current best practices By incorporating the latest research and thinking on various strategic topics with the commentary and insights of successful executives this handbook blends cutting edge ideas and comprehensive reviews of the subject with innovative illustrations and examples from practice The strength of the handbook is its combination of academic rigour and hospitality application. The handbook will have a clear reference orientation and focus on key topical issues and problem of interest to practitioners and advanced students of hospitality strategy Routledge Handbook of Halal Hospitality and Islamic Tourism C. Michael Hall, Girish Prayag, 2019-05-20 The Routledge Handbook of Halal Hospitality and Islamic Tourism provides a greater understanding of the current debates associated with Islamic tourism and halal hospitality in the context of businesses communities destinations and the wider socio political context It therefore sheds substantial light on one of the most significant travel and consumer markets in the world today and the important role of religion in contemporary hospitality and tourism The book examines halal hospitality and lodging Islamic markets product developments heritage certification and emerging and future trends and issues It integrates case studies from a range of countries and destinations and in doing so emphasises the significant differences that exist with respect to regulating and commodifying halal as well as stressing that the Islamic market is not monolithic Written by highly regarded international academics it offers a range of perspectives and enables a comprehensive discussion of this integral part of Islam and contemporary society This handbook will be of significant interest to upper level students researchers and academics in the various disciplines of Tourism Hospitality Food Studies Marketing Religious Studies Geography Sociology and Islamic Studies Routledge Handbook of Hospitality Marketing Dogan Gursoy, 2017-10-02 This handbook analyzes the main issues in the field of hospitality marketing by focusing on past present and future challenges and trends from a multidisciplinary global perspective The book uniquely combines both theoretical and practical approaches in debating some of the most important marketing issues faced by the hospitality industry Parts I and II define and examine the main

hospitality marketing concepts and methodologies Part III offers a comprehensive review of the development of hospitality marketing over the years The remaining parts IV IX address key cutting edge marketing issues such as innovation in hospitality sustainability social media peer to peer applications Web 3 0 etc in a wide variety of hospitality settings In addition this book provides a platform for debate and critical evaluation that enables the reader to learn from the industry s past mistakes as well as future opportunities. The handbook is international in its constitution as it attempts to examine marketing issues challenges and trends globally drawing on the knowledge of experts from around the world Because of the nature of hospitality which often makes it inseparable from other industries such as tourism events sports and even retail the book has a multidisciplinary approach that will appeal to these disciplines as well as others including management human resources technology consumer behavior and anthropology **Human Resources Management in the Hospitality Industry** David K. Hayes, Jack D. Ninemeier, 2009 This book approaches hospitality human resource HR management as a decision making practice that affects the performance quality and legal compliance of the hospitality business as a whole Beginning with a foundation in the hospitality industry employment law and HR policies the coverage includes recruitment training compensation performance appraisal environmental and safety concerns ethics and social responsibility and special issues Throughout the book Human Resources Management in the Hospitality Industry focuses on the unique HR dilemmas **Employment Relations in the Hospitality and Tourism Industries** Rosemary you face in the hospitality industry Lucas, 2004 This timely book is one of the first of its kind to consider contemporary issues such as skills shortages labour turnover and training as well as changes in employment protection law in different areas of the hospitality industry

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