



Michael A. Turner

Why Secret Intelligence Fails

Introduction by Michael A. Turner, www.michaelturner.com

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Why Secret Intelligence Fails

David F. Rudgers



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Why Secret Intelligence Fails Michael A. Turner, 2005 Former CIA senior official tells what's wrong with the system

Why Secret Intelligence Fails Michael Turner, 2007-12-01 Intelligence intel officials are reluctant to talk about intel successes But these officials also shy away from failures largely because doing so would expose their shortcomings make policy makers more reluctant to act on the intel they receive The root causes of failure in Amer intel can be found in the way it is organized in the intel process itself Explores how the intel community functions making it an excellent primer on secret intel Discusses all the dysfunctions that emanate from them Explores each step of the intel cycle priority setting intel collection analysis production dissemination to identify the inflection points that contribute to intel failures Examines a variety of plans that if implemented would improve Amer intel

Why Secret Intelligence Fails Michael A. Turner, 2005 Michael Turner argues that the root causes of failures in American intelligence can be found in the way it is organized and in the intelligence process itself Intelligence that has gone awry affects national decision making and ultimately American national security Intelligence officials are reluctant to talk about intelligence successes claiming the secret of our success is the secret of our success But these officials also shy away from talking about failures largely because doing so would expose the failings of American intelligence and have an impact on policy consumers who may become more reluctant to accept and act on the intelligence they receive Rather than focusing on case studies the book takes a holistic approach beginning with structural issues and all dysfunctions that emanate from them Turner explores each step of the intelligence cycle priority setting intelligence collection analysis production and dissemination to identify the inflection points within each stage that contribute to intelligence failures Finally he examines a variety of plans that if implemented would reduce the likelihood of intelligence failures While examining the causes of intelligence failures Turner also explores intelligence as a critical governmental activity making the book an excellent primer on secret intelligence Turner writes in jargon free prose for the informed reader interested in foreign policy and national security policy matters and brings enough depth to his subject that even experts will find this a must read

Problem of Secret Intelligence Hatlebrekke Kjetil Anders Hatlebrekke, 2019-05-03 What is intelligence why is it so hard to define and why is there no systematic theory of intelligence Classic intelligence analysis is based on an inference between history and the future and this has led to a restriction in how we can perceive new threats and new variations of threats Now Kjetil Anders Hatlebrekke rethinks intelligence analysis arguing that good intelligence is based on understanding the threats that appear beyond our experience and are therefore the most dangerous to society

Understanding Intelligence Failure James J. Wirtz, 2016-11-10 This collection comprising key works by James J Wirtz explains how different threat perceptions can lead to strategic surprise attack intelligence failure and the failure of deterrence This volume adopts a strategist's view of the issue of surprise and intelligence failure by placing these phenomena in the context of conflict between strong and weak actors in world affairs A two level theory explains the

incentives and perceptions of both parties when significant imbalances of military power exist between potential combatants and how this situation sets the stage for strategic surprise and intelligence failure to occur The volume illustrates this theory by applying it to the Kargil Crisis attacks launched by non state actors and by offering a comparison of Pearl Harbor and the September 11 2001 attacks It explores the phenomenon of deterrence failure specifically how weaker parties in an enduring or nascent conflict come to believe that deterrent threats posed by militarily stronger antagonists will be undermined by various constraints increasing the attractiveness of utilising surprise attack to achieve their objectives This work also offers strategies that could mitigate the occurrence of intelligence failure strategic surprise and the failure of deterrence This book will be of much interest to students of intelligence studies strategic studies security studies and IR in general *Studies in Intelligence* ,2004

Secret Intelligence Christopher Andrew,Richard J. Aldrich,Wesley K. Wark,2019-07-26 The second edition of Secret Intelligence A Reader brings together key essays from the field of intelligence studies blending classic works on concepts and approaches with more recent essays dealing with current issues and ongoing debates about the future of intelligence Secret intelligence has never enjoyed a higher profile The events of 9 11 the conflicts in Iraq and Afghanistan the missing WMD controversy public debates over prisoner interrogation together with the revelations of figures such as Edward Snowden recent cyber attacks and the rise of hybrid warfare have all contributed to make this a hot subject over the past two decades Aiming to be more comprehensive than existing books and to achieve truly international coverage of the field this book provides key readings and supporting material for students and course convenors It is divided into four main sections each of which includes full summaries of each article further reading suggestions and student questions The intelligence cycle Intelligence counter terrorism and security Ethics accountability and secrecy Intelligence and the new warfare This new edition contains essays by leading scholars in the field and will be essential reading for students of intelligence studies strategic studies international security and political science in general and of interest to anyone wishing to understand the current relationship between intelligence and policy making Creating the Secret State David F. Rudgers,2000 Based almost entirely on archival and other primary sources Rudgers s book describes in detail how the CIA evolved from its original purpose as a watchdog to guard against a nuclear Pearl Harbor to the role of clandestine warriors countering Soviet subversion eventually engaging in more forms of intelligence gathering and covert operations than any of its counterparts BOOK JACKET

Intelligence: The Secret World of Spies Loch K. Johnson,James J. Wirtz,2011 Rev ed of Intelligence and national security c2008 , **Secret Intelligence** Ernest Volkman,1991 A companion volume to the PBS TV series of the same name is a lucid review of the development of U S Based on interviews with spies policymakers and former CIA directors this is the fascinating history of American espionage from the 1919 Red Scare to Watergate and the Iran Contra affair Photographs

Breakdown Bill Gertz,2002-08-01 In a compelling new book the Washington Times defense and national security reporter blows the lid off the U S Intelligence community s failure to prevent the September 11

attacks **Political Science Quarterly** ,2008 **Intelligence and National Security** J. Ransom Clark,2007-08-30 This book deals with what intelligence is what it can and cannot do how it functions and why it matters within the context of furthering American national security book cover *Espionage and Intelligence* Debra A. Miller,2007 The writings in this anthology have been chosen to introduce the reader to the broadest possible spectrum of views on the U S intelligence community Students are encouraged to see the validity of divergent opinions so that they may understand topics inclusively The writings in each chapter are organized into a question and response format allowing readers to easily summarize different viewpoints Contains extensive book and periodical bibliographies **Strategic Intelligence: Understanding the hidden side of government** Loch K. Johnson,2007 While several fine texts on intelligence have been published over the past decade there is no complementary set of volumes that addresses the subject in a comprehensive manner for the general reader This major set explains how the sixteen major U S intelligence agencies operate how they collect information from around the world the problems they face in providing further insight into this raw information through the techniques of analysis and the difficulties that accompany the dissemination of intelligence to policymakers in a timely manner

Strategic Intelligence Loch K. Johnson,2007 While several fine texts on intelligence have been published over the past decade there is no complementary set of volumes that addresses the subject in a comprehensive manner for the general reader This major set explains how the sixteen major U S intelligence agencies operate how they collect information from around the world the problems they face in providing further insight into this raw information through the techniques of analysis and the difficulties that accompany the dissemination of intelligence to policymakers in a timely manner *Secret Intelligence and Public Policy* Pat M. Holt,1995 This readable book introduces students to the U S intelligence community the functions of intelligence and the mechanisms that are to provide public control of intelligence Chapters on collection analysis counterintelligence and covert action describe the form and uses of each and illuminate the choices and tradeoffs involved in making decisions about intelligence *Strategic Intelligence: Counterintelligence and counterterrorism : defending the nation against hostile forces* Loch K. Johnson,2007 While several fine texts on intelligence have been published over the past decade there is no complementary set of volumes that addresses the subject in a comprehensive manner for the general reader This major set explains how the sixteen major U S intelligence agencies operate how they collect information from around the world the problems they face in providing further insight into this raw information through the techniques of analysis and the difficulties that accompany the dissemination of intelligence to policymakers in a timely manner

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